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STATE OF TENNESSEE

CORRECTION DEPARTMENT

Annual Report

1979 - 1980

STATE OF TENNESSEE
LAMAR ALEXANDER, GOVERNOR

DEPARTMENT OF CORRECTION
HAROLD BRADLEY, COMMISSIONER

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DIRECTORY

DEPARTMENT OF CORRECTION CENTRAL OFFICE STAFF
TENNESSEE STATE OFFICE BUILDING
NASHVILLE, TENNESSEE 37219

Commissioner	Harold B. Bradley	741-2071
Deputy Commissioner	Robert Morford	741-6898
Assistant Commissioner	Marian Hills	741-5752
Director of Health Services	Jamie Brodie	741-5705
Director, Internal Affairs	Jack Bursack	741-7144
Staff Attorney	Carl Shusky	741-3087
Assistant Commissioner Administration	Catherine Walton	741-3720
Director, Engineering	Ed Hardy	741-2841
Director, Fiscal Services	Ron McRady	741-2351
Director, Personnel	Pat Malone	741-2897
Assistant Commissioner Adult Services	Dorothy Greer	741-2192
Director, Adult Probation	Paul Lewin	741-3141
Director, Institutional Programs (Adult)	Ron Bishop	741-6797
Director, Offender Classification	Evans Fine	741-5754
Director, Rehabilitative Services	Jim Dickman	741-1782
Assistant Commissioner Agri-Industries	Larry Daniels	741-3525
Assistant Commissioner Organization Development	John Moore	741-2607
Director, Internal Audit	Philip Coleman	741-1067
Director, Management Information Systems	Lynn Morris	741-6913
Director, Planning & Research	Connie Harkey	741-6918
Director, Staff Development & Training	Art Atnip	741-1067
Director, Volunteer Services	Perry Macdonald	741-1067
Assistant Commissioner Youth Services	Sam Haskins	741-3069
Director, Foster & Group Homes	Albert Dawson	741-3471
Director, Institutional Programs (Juvenile)	Susan McMillan	741-3069
Director, Juvenile Classification	Paula Christopher	741-3069
Director, Juvenile Probation	Bob Derington	741-2949

ADULT INSTITUTIONS

NAMES & ADDRESSES	WARDENS	TELEPHONE NO.
Bledsoe County Regional Correctional Facility Route #4, Box 600 Pikeville, TN 37367	Gary Livesay	615-881-3251 430-0117 (Network)
Brushy Mountain Penitentiary Petros, TN 37845	Herman Davis	615-324-4011 240-9131 (Network)
DeBerry Correctional Institute for Special Needs Offenders 3250 Ezell Pike Nashville, TN 37211	Aileene Love	615-833-9415 440-2222 (Network)
Fort Pillow State Farm Fort Pillow, TN 38032	Jimmy Harrison	901-738-5051 350-8211 (Network)
Lake County Regional Correctional Facility Tiptonville, TN 38079	Billy McWherter	901-253-9995
Memphis Correctional Center 6000 State Road Memphis, TN 38134	Ben Poindexter	901-372-2080 390-2204 (Network)
Morgan County Regional Correctional Facility Route #2 Wartburg, TN 37887	Otie Jones	615-346-6641 240-9154 (Network)
Nashville Regional Correctional Facility 7177 Cockrill Bend Industrial Park Nashville, TN 37203	Bob Stevens	615-383-7595 440-4202 (Network)
Tennessee State Prison Station A West Nashville, TN 37203	Jim Rose	615-741-4649 840-4649
Turney Center for Youthful Offenders Route 1 Only, TN 37140	Seth Garrington	615-729-5161 430-9211 (Network)
Tennessee Prison for Women Route #3, Stewart's Lane Nashville, TN 37218	Don Farrar Acting Warden	615-741-4171 840-4171 (Network)

COMMUNITY SERVICE CENTERS

NAMES & ADDRESSES	WARDENS	TELEPHONE NO.
Chattanooga Community Service Center 815 North Hickory Street Chattanooga, TN 37404	John Patterson	615-624-2643
Knoxville Community Service Center 3735 Riverside Drive Knoxville, TN 37914	D. W. Harris	615-523-2115
Memphis Community Service Center 6031 State Road Memphis, TN 38134	David Poindexter	901-382-4330
Nashville Community Service Center Route 3, Stewart's Lane Nashville, TN 37218	Charles Bass	615-741-4126

JUVENILE INSTITUTIONS

NAMES & ADDRESSES	DIRECTORS	TELEPHONE NO.
Highland Rim School for Girls Box 580 Tullahoma, TN 37388	Barbara Hall	615-455-5413 430-6001 (Network)
Spencer Youth Center Route 3, Stewart's Lane Nashville, TN 37218	Howard Cook	615-741-4140 840-4140 (Network)
Taft Youth Center Route 4, Box 400 Pikeville, TN 37367	Mike Smith	615-881-3201 430-0113 (Network)
Tennessee Reception and Guidance Center 2700 Heiman Street Nashville, TN 37208	Ruth Patton	615-741-4816 840-4816 (Network)
Tennessee Youth Center 3000 Morgan Road Joelton, TN 37080	Larry Head	615-741-3188 840-3180 (Network)
Wilder Youth Development Center Somerville, TN 38068	Ron Wood	901-465-3624 390-1201 (Network)

GROUP HOMES

NAMES & ADDRESSES	DIRECTORS	TELEPHONE NO.
Bradley County Group Home 2225 6th Street, N.E. Cleveland, TN 37311	Kay Mumm	615-297-4486
Elizabethton Group Home 100 West "G" Street Elizabethton, TN 37643	Iantha Nidiffer	615-543-1871
Inman Group Home Route 4, Old Hillsboro Highway Tullahoma, TN 37388	Marian Kavka	615-455-8621
Knoxville Group Home 1115 6th Avenue Northwest Knoxville, TN 37917	Jim Valentine (Acting)	615-523-3711
Lebanon Group Home 553 Victor Avenue Lebanon, TN 37087	Pam Wright	615-444-8676
Madisonville Group Home Route #4, Stinnett Road Madisonville, TN 37354	Connie Sloan	615-442-4831
Memphis Group Home-Boys 5071 Hillbrook Road Memphis, TN 38109	Lonzo Richmond	901-785-0422
Memphis Group Home-Boys 969 Mason Street Memphis, TN 38126	Andrew Rosser	901-947-6821
Memphis Group Home-Girls 305 North Bellevue Memphis, TN 38105	Harriet Wise	901-726-6872
Morning Star Group Home 1305 16th Avenue South Nashville, TN 37212	Howard R. (Bob) Ross	615-297-4486
Nashville Group Home 129 South 11th Street Nashville, TN 37206	Kenneth Leary	615-228-0989

NAMES & ADDRESSES	DIRECTORS	TELEPHONE NO.
Oak Ridge Group Home 125 Lancaster Road Oak Ridge, TN 37830	Becky Earl	615-483-1170

REGIONAL OFFICES

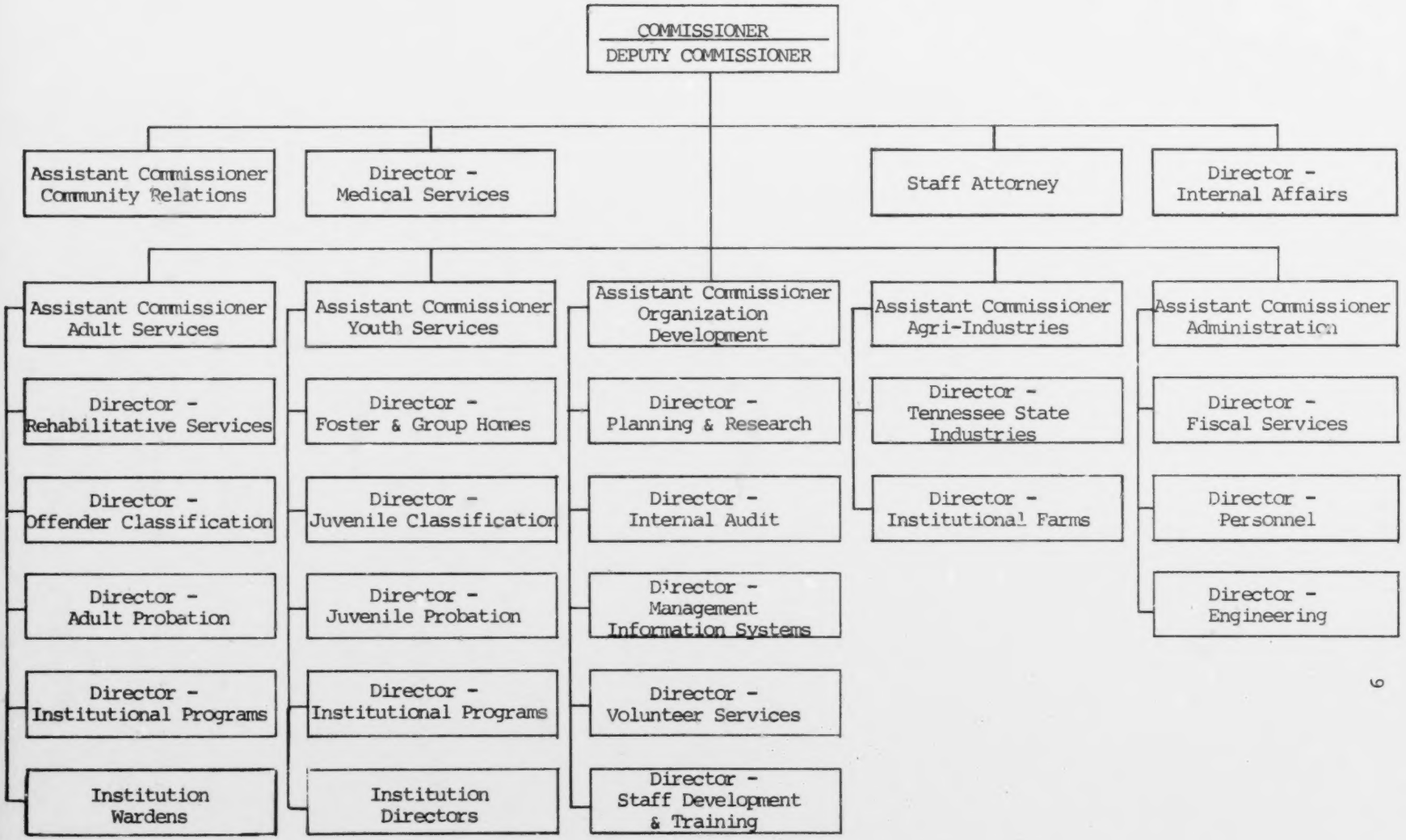
NAMES & ADDRESSES	DIRECTORS	TELEPHONE NO.
First Tennessee Region 221 West Main Street Johnson City, TN 37601	Ed Greene	615-928-8111
East Tennessee Region 707 North Central Avenue Knoxville, TN 37917	John Clabo	615-523-4101 240-9115 (Network)
Upper Cumberland Region Medical Arts Building 125 South Jefferson Street Cookeville, TN 38501	Eudelle Newport	615-526-7165
Southeast Region 3rd Floor, Interstate Life Bldg. 540 McCallie Avenue Chattanooga, TN 37402	Tom Biggs	615-266-6442 420-5030 (Network)
Mid-Cumberland Region 600 Doctor's Building 706 Church Street Nashville, TN 37219	Harold Jones	615-741-3269 840-3269 (Network)
South Central Region 713 North Main Street Columbia, Tennessee 38401	William Clardy	615-388-8720 430-0120 (Network)
West Tennessee Region 3rd Floor, State Office Bldg. 225 Madison, Box 31 Jackson, TN 38301	Jay Gaffney	901-424-4071 350-0105 (Network)
Delta Region Suite 1001, State Office Bldg. 170 North Main Street Memphis, TN 38103	George Hattaway	901-725-0127 350-7380 (Network)

ADULT AND JUVENILE PROBATION

FIELD OFFICES

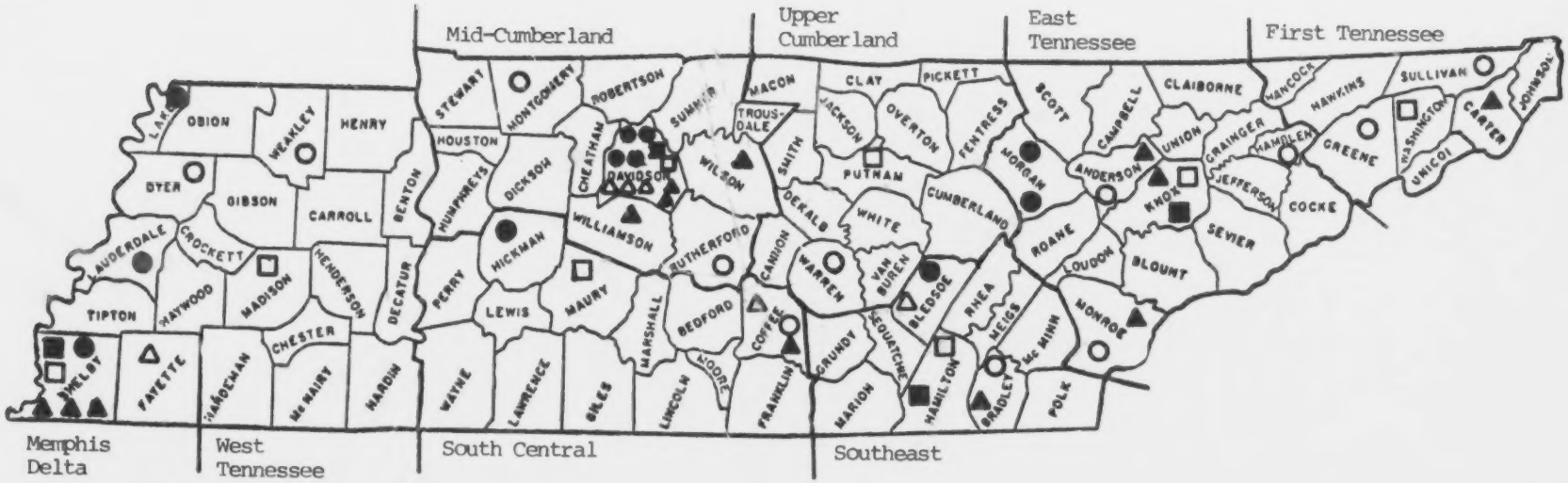
NAMES & ADDRESSES	CONTACT PERSONS	TELEPHONE NO.
Blountville Field Office P. O. Box 425 Blountville, TN 37617	Linda Greer (A) Jesse Edwards (J)	615-323-4197
Clinton Field Office 127 N. Main Street Clinton, TN 37716	Ronald Murray (A) Jerry Wilson (J)	615-457-5960
Madisonville Field Office 135 College Street Madisonville, TN 37354	Jim Newman (A) Quentin Lee (J)	615-442-3936
McMinnville Field Office 205 Montgomery Building 110 W. Main McMinnville, TN 37110	Sammy Howard (A) Joe Crawford (J)	615-473-7213
Cleveland Field Office 478 First Street Cleveland, TN 37311	Joe Kirkpatrick (A) James Carter (J)	615-472-1539

NAMES & ADDRESSES	CONTACT PERSONS	TELEPHONE NO.
Murfreesboro Field Office 216 West Main Murfreesboro, TN 37130	Tom Carter (A) Douglas Cluck (J)	615-893-1250 430-0106 (Network)
Clarksville Field Office 308 Harvey Building Box 442, 322 Main Street Clarksville, TN 37040	Ester Slack (A) John Holloway (J)	615-645-6454
Tullahoma Field Office 110 East Lauderdale Tullahoma, TN 37388	Charles Beesley (A) Janet Murray (J)	615-455-2641
Dyersburg Field Office 310 West Market Dyersburg, TN 38024	Jerry Steele (A) John Martin (J)	901-285-1024
Dresden Field Office 214 West Main Dresden, TN 38225	Roy A. Harris	615-364-3147
Greeneville Field Office 905 B. Mason Street Greeneville, TN 37743	Thomas Shell (A) Creston Bradley (J)	615-638-8189
Morristown Field Office 2600 West Andrew Johnson Highway Morristown, TN 37814	Thomas Carpenter (A) Kelly Webb (J)	615-581-3150


COMMISSIONER
DEPUTY COMMISSIONER
Assistant Commissioner Community Relations
Director - Medical Services
Staff Attorney
Director - Internal Affairs
Assistant Commissioner Adult Services
Director - Rehabilitative Services
Director - Offender Classification
Director - Adult Probation
Director - Institutional Programs
Institution Wardens
Assistant Commissioner Youth Services
Director - Foster & Group Homes
Director - Juvenile Classification
Director - Juvenile Probation
Director - Institutional Programs
Institution Directors
Assistant Commissioner Organization Development
Director - Planning & Research
Director - Internal Audit
Director - Management Information Systems
Director - Volunteer Services
Director - Staff Development & Training
Assistant Commissioner Agri-Industries
Director - Tennessee State Industries
Director - Institutional Farms
Assistant Commissioner Administration
Director - Fiscal Services
Director - Personnel
Director - Engineering

TENNESSEE DEPARTMENT OF CORRECTION

UNIT LOCATIONS



The Department of Correction has initiated a planning process designed to assist managers in establishing goals and action plans.

The first steps in the planning process have been to identify value assumptions and a mission statement. Value assumptions are defined as "general statements about which there exists in our society a high degree of consensus." Although seldom present in explicit form, values underlie the Department's mission. A mission statement is defined as "a general statement of purpose about which there is a high degree of organizational consensus."

These value assumptions were defined by management staff based on personal values and on values perceived to be held by a majority of Tennesseans. The mission statement was derived from the value assumptions.

VALUE ASSUMPTIONS

1) People can change their values, attitudes, and actions.

2) Society requires members to conform to social norms expressed in laws.

3) Society seeks to protect itself by restricting or confining offenders who do not obey laws.

4) Society expects restriction or confinement to be both punishment and a deterrent.

5) Society mandates that a humane environment including basic necessities be provided for confined offenders.

6) Society expects restriction or confinement to foster change to conformity in offenders' values, attitudes, and actions.

7) Society stipulates that constructive work which contributes to the maintenance of mental and physical health will be required of confined offenders.

8) Society sanctions vocational, educational, religious, recreational, and therapeutic programs for individuals restricted or confined.

9) Society expects people who have been released from correctional restriction or confinement to conform to societal norms.

MISSION STATEMENT

The mission of the Department of Correction is to protect society by restricting or confining offenders and to foster change enabling them to later function in society as productive citizens.

OFFICE OF THE COMMISSIONER

The Office of the Commissioner/Deputy Commissioner has within it several areas of responsibility not assigned to the five major Divisions of the Department. Staff members managing these responsibilities not only report to the Commissioner but serve the other Divisions as well. Included are an Assistant Commissioner of Community Relations, the Staff Attorney, Director of Internal Affairs, and Director of Medical Services.

COMMISSIONER

PURPOSE

To provide the foundation of values and to set the essential goals for management of the Department of Correction and to promote the development of a coordinated State and local correctional system.

GOALS

Community Relations
To provide evaluation, advice, and counsel about political processes germane to the operation of the department.

Internal Affairs
To provide at the direction of the Commissioner, investigation of alleged violation(s) of law, policy or procedure with the department.

Staff Attorney
To provide legal evaluation, advice and counsel to the department on organizational issues.

Medical Services
To provide professional direction to the development and maintenance of quality health care services within the department.

ACTION PLANS

-To maintain liaison with local citizens in institutional areas for purpose of keeping staff informed of potential problem areas.

-To set up a Speakers Bureau designed as a community educational program. (By 9/80)

-To assist in the implementation of Agri-Industries Board and to help coordinate its activities.

-To assist in development and tracking of legislation for Department of Correction.

-To set up advisory council for Commissioner that can serve as resource for the department. (9/80)

-To develop and maintain liaison with members of the General Assembly.

-In cooperation with appropriate law enforcement agencies, to develop and maintain a method for control of introduction of contraband into Department of Correction institutions. (6/81)

-To establish and maintain specific liaison with all operating elements of the Department of Correction. (6/81)

-Provide basic police course through T.L.E. .A. for all Internal Affairs Agents and Field Liaison Officers and to provide 80 hours specialized training annually thereafter. (6/82)

-To establish a system for the routine dissemination of legal information relative to the operation of the department.

-To promptly advise the department of all significant legal issues effecting its operation.

-To evaluate all legal issues raised relative to department operation and to provide sound advice on them.

-To establish a system for the evaluation of law suits in order to identify patterns of problems within particular institutions and throughout the system. (9/80)

-To provide more direct and intensive legal evaluation, advice and counsel to department institutions on organizational issues.

-To inquire into the operation of all divisions/institutions to determine whether they are operated in accordance with law.

-To provide support in the development and drafting of department policies and procedures.

-To develop, draft, and/or monitor legislation affecting the department.

-To effectively represent the department in all administrative law matters.

-To determine practicability and cost effectiveness of central pharmacy. (9/80)

-To standardize medical records and implement POMR. (6/82)

-To establish standard protocols for all medical units. (6/82)

-To establish work load measures and develop standard staffing criteria for all medical units. (6/82)

-To establish periodic physical examination schedules. (1/81)

-To establish minimum requirements for health and sanitation inspection within each facility. (6/81)

-To provide medical guidance in development of physical facilities with particular emphasis on Main Prison Hospital remodeling.

-To provide support to local managers in recruitment and retention of well qualified medical personnel.

DIVISION OF ADULT SERVICES

The Division of Adult Services is responsible for the custody and rehabilitation of all adult felony offenders committed to State correctional facilities. The Division's primary responsibility is coordinating the operations of all the facilities, assuring that each offers a multi-faceted program providing educational, vocational, religious, recreational, and counseling needs for each resident. Other tasks include maintenance of adequate security, classification and transfer of residents, supervision and modification of programs, and enforcement of departmental policies and procedures.

PRISON SECTION - During Fiscal Year 1979-80, a major problem facing the Division was that of overcrowding. The situation was such that Tennessee State Penitentiary at one time housed over 200 residents in the gym and Turney Center had 100 residents sleeping in the game room. Efforts still are being made to keep the population of the Community Service Centers as near the budgeted capacity as possible and to expand departmental contracts with local jails.

Overcrowding will also be relieved by the opening of two new facilities, beginning operation during Fiscal Year 1980-81. Each will house 400 residents. Morgan County Regional opened in October 1980 and Lake County Regional will open in March 1981.

Other institutions in operation are the Tennessee State Penitentiary, Nashville Regional Correctional Facility, Tennessee Prison for Women, DeBerry Correctional Institute, Nashville, Tennessee; Turney Center, Only, Tennessee; Memphis Correctional Center, Memphis, Tennessee; Fort Pillow State Farm, Fort Pillow, Tennessee; Bledsoe County Regional Correctional Facility, Pikeville, Tennessee and Brushy Mountain Penitentiary, Petros, Tennessee.

OFFENDER CLASSIFICATION SECTION - All adult males committed to the Department enter the Reception Center, presently located at the Nashville Regional Correctional Facility. This center provides testing, evaluation, and subsequent placement, as bed space is available, at an institution based on the resident's security and programming needs. All female offenders are received and classified at the Tennessee Prison for Women.

In 1978, the Department began planning decentralization of the classification and diagnostic process, identifying the need for classification units located in each of the three areas of the State. Decentralization provides the means for keeping individuals closer to their home community.

In 1980, the Department began implementing a re-classification process of each offender every six months.

REHABILITATIVE SERVICES SECTION - The Rehabilitative Services section includes all correctional efforts in the community to provide alternatives to incarceration. Programs under this administrative umbrella are Community Service Centers, Halfway Inn Houses, and Restitution.

The Rehabilitative Services section is responsible for the operation of the Department's four Community Service Centers and two Halfway Inns. These centers provide a program of decreasing institutional control and increasing individual responsibility for offenders in transition from prison to full release according to the requirements set forth in T.C.A. 41-1801 through 41-1816. These institutions are: Nashville Community Service Center, Halfway Inn Program, Nashville, Tennessee; Chattanooga Community Service Center, Chattanooga, Tennessee; Memphis Community Service Center, Memphis, Tennessee; Knoxville Community Service Center, Knoxville, Tennessee.

ADULT PROBATION SECTION - The Adult Probation section provides a resource to the courts for the evaluation and supervision of criminal offenders. Offenders are generally in one of three categories: Diversion, Probation or Interstate Compact (ISC). Diversion clientele are those placed under supervision without adjudication via an agreement between the defendant, attorney general and the court. Probation is the service of a sentence in the community under the supervision of a probation officer in lieu of incarceration. An Interstate Compact client is a probationer whose supervision has been transferred from the state of conviction to another state.

The State is divided into eight regions with a Regional Director responsible for the management of each. Additional staff include 6 District Directors and 97 probation officers. Administrative supervision is provided by a State Director. The State Director of Probation also functions as the Correction Compact Administrator with responsibility for the transfer of prisoners between Tennessee and other states.

In Fiscal Year 79-80, Interstate Compact reports and procedures were standardized and staff have been trained in their use. Probation statistical reports have been standardized and closely monitored for accuracy. Through the use of computers, the section is now tracking offenders and their progress while under supervision. Local directors are now reviewing officer caseloads semi-annually in a standardized, quantifiable manner which places heavy emphasis on offender employment. To enhance standardization, the Adult Probation Policies and Procedures Manual was re-written and a preliminary copy was placed in each probation office in the State.

DIVISION OF ADULT SERVICES

PURPOSE

To provide adult offenders restrictive, beneficial supervision or benign confinement as appropriate.

GOALS

Probation
To provide a resource for the courts for evaluation and supervision of offenders.

Offender Classification
To develop and monitor the decision making process regarding each inmate.

Prisons
To maintain inmates in the least restrictive circumstances appropriate to individual and system needs.

Community Service Centers
To provide a positive transitional setting for inmates prior to parole or discharge.

ACTION PLANS

- To properly assign levels of supervision of each probationer according to risk and need, by 12-80.
- To produce a probation manual by 12-80.
- To increase by 50% the of consistent and reliable presentence investigation reports by FY 81.
- To identify core and optional data elements and respective costs for a computerized information retrieval system about probationers by 6-81.
- To reduce the time required to process interstate compact papers in Central Office to 10 days by 8-80, and to 5 days by 8-81.

- To further centralize transportation services by adding the out of state inmate retrieval function to Cockrill Bend program for coordination by 9-80.
- To produce a classification manual by 12-80.
- Identify individual attributes appropriate to each security classification by 12-80.
- To reclassify all inmates each six months, decentralizing all elements of this process except monitoring by 7-81.
- To increase by 80% utilization of the Interstate Compact on Corrections by 8-81.
- To decentralize the initial classification program by establishing a unit in a regional prison by 6-82.
- To identify the 40% of adult inmates who meet criteria for minimum security by 6-82.

- To increase housing options by opening Morgan County Regional Prison by September, 1980, and Lake County Regional by March , 1981.
- To resolve the problem of the minimum security facility at Brushy Mtn. which requires daily traffic into secure areas.
- To reduce the population of Guild #17 (Cockrill Bend) to a limit of 60 by 12-80.
- To add 60 beds in a minimum security setting at Ft. Pillow by September 1980.
- To eliminate inmate housing in the basement area of CRC, and thereby provide program space by March 1981.
- To renovate the hospital area at TSP providing 117 beds for more adequate care of male inmates.
- To produce an 80% complete prison procedures manual by March 1981.
- To provide additional minimum and/or medium security housing by 1982.
- To increase by 50% the viable work or training opportunities for inmates by 7-81.
- To establish a formal inmate grievance procedure by December, 1980.

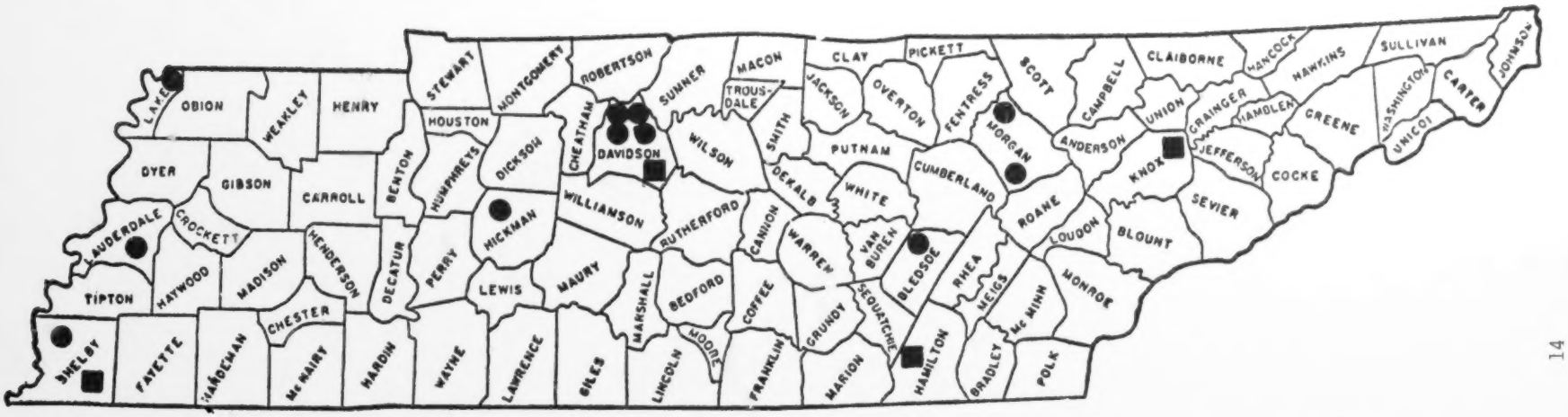
(continued)

- To establish housing units for females as work releasees in Knoxville by 9-82, and Memphis by 3-81.
- To locate an additional Community Service Center housing 40 males and 20 females in Memphis by 7-82.
- To produce an 80% complete policy manual by 3-81.

Prisons (continued)

- Within each unit, within each prison, to accomplish housing segregated by security classification to a minimum of 50% of population by 6-81.
- To produce and distribute in written form standard rules governing inmate and staff conduct by 7-81.

ADULT INSTITUTIONS AND COMMUNITY SERVICE CENTERS



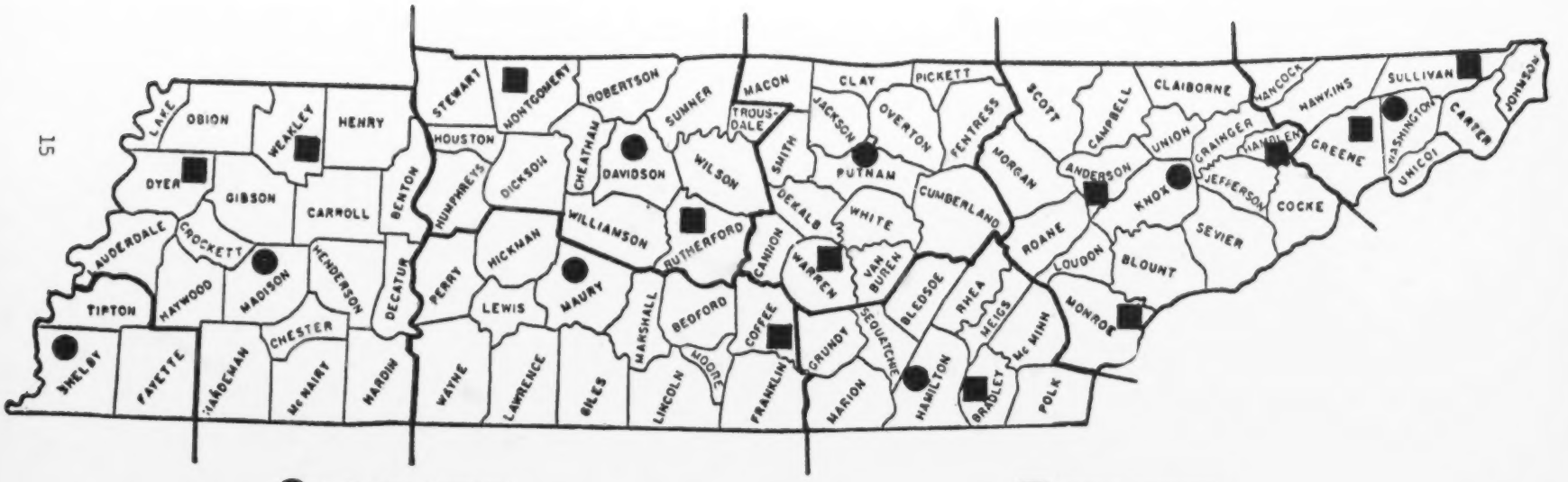
● ADULT INSTITUTIONS

BLEDSOE COUNTY CORRECTIONAL FACILITY
BRUSHY MOUNTAIN PENITENTIARY
DEBERRY CORRECTIONAL INSTITUTE
FORT PILLOW STATE FARM
LAKE COUNTY CORRECTIONAL FACILITY
MEMPHIS CORRECTIONAL CENTER
MORGAN COUNTY CORRECTIONAL FACILITY
NASHVILLE REGIONAL PRISON
TENNESSEE STATE PENITENTIARY
TURNEY CENTER FOR YOUTHFUL OFFENDERS
TENNESSEE PRISON FOR WOMEN

■ COMMUNITY SERVICE CENTERS

CHATTANOOGA
KNOXVILLE
MEMPHIS
NASHVILLE

REGIONAL AND FIELD OFFICES



● REGIONAL OFFICES

FIRST TENNESSEE REGION
JOHNSON CITY

EAST TENNESSEE REGION
KNOXVILLE

UPPER CUMBERLAND REGION
COOKEVILLE

SOUTHEAST REGION
CHATTANOOGA

MID-CUMBERLAND REGION
NASHVILLE

SOUTH CENTRAL REGION
COLUMBIA

WEST TENNESSEE REGION
JACKSON

DELTA REGION
MEMPHIS

■ FIELD OFFICES

BLOUNTVILLE FIELD OFFICE

CLARKSVILLE FIELD OFFICE

CLEVELAND FIELD OFFICE

CLINTON FIELD OFFICE

DRESDEN FIELD OFFICE

DYERSBURG FIELD OFFICE

GREENVILLE FIELD OFFICE

MADISONVILLE FIELD OFFICE

McMINNVILLE FIELD OFFICE

MORRISTOWN FIELD OFFICE

MURFREESBORO FIELD OFFICE

TULLAHOMA FIELD OFFICE

ADULT DATA

FY 79-80 EXPENDITURES - ADULT INSTITUTIONS

	BLEDSOE COUNTY REGIONAL	BRUSHY MOUNTAIN PENITENTIARY	DEBERRY CORRECTIONAL INSTITUTE	FORT PILLOW STATE FARM	LAKE COUNTY REGIONAL
010 Regular Salaries	$ 994,361.64	$2,882,015.84	$1,851,832.19	$3,009,723.65	not open FY 79-80
012 Longevity	3,960.00	40,680.00			
014 Overtime					
02 Employee Benefits	176,185.96	551,909.79	309,517.76	558,370.56	
TOTAL PERSONNEL SERVICES & BENEFITS	$1,174,507.60	$3,474,605.63	2,161,349.95	3,568,094.21	
03 Travel	12,373.84	72,924.19	16,505.06	51,481.94	
04 Printing, Duplicating & Binding	9,137.90	9,744.14	7,267.67	8,032.62	
05 Utilities & Fuel	92,651.52	338,615.81	129,050.81	404,500.37	
06 Communications	50,559.38	25,199.69	24,609.97	25,127.99	
07 Maintenance, Repairs & Service	3,911.79	12,148.68	23,580.93	15,596.83	
08 Professional Services & Dues	13,537.26	80,694.44	164,009.79	116,508.78	
09 Supplies & Materials	757,335.18	749,862.72	469,944.25	1,116,802.62	
10 Rentals & Insurance	34,976.28	6,273.47	9,029.07	6,767.30	
11 Motor Vehicle Operations	1,995.98	28,933.83	1,707.01	11,316.81	
12 Awards & Indemnities	36,006.33	111,993.56	38,233.35	174,159.01	
13 Grants & Subsidies	20.00	8,867.03	21,535.04	22,169.01	
14 Unclassified	4,725.50		6,586.45	19,802.97	
15 Stores for Resale, Reissue & Mfg.	63,127.45	172,317.10	107,504.78	218,784.61	
16 Equipment	308,782.33	4,613.73	23,234.34	34,582.33	
TOTAL OTHER EXPENDITURES	$1,389,140.74	$1,622,188.39	$1,042,798.52	$2,225,633.19	
GRAND TOTAL	$2,563,648.34	$5,096,794.02	$3,204,148.47	$5,793,727.40	N/A
FUNDING SOURCES					
Appropriation	2,510,697.12	4,875,462.47	3,095,830.11	5,498,184.26	
Federal					
Current Services-Department Revenue	52,951.22	204,470.41	104,884.56	270,548.52	
Inter-Departmental Revenue		16,861.14	3,433.80	24,994.62	
TOTAL FUNDING	$2,563,648.34	$5,096,794.02	$3,204,148.47	$5,793,727.40	N/A

ADULT POPULATION 6-30-80/BY SEX & RACE

	NOT IN COUNT*	MALE B	MALE W	FEMALE B	FEMALE W	TOTAL
Tennessee State Prison	(28)	1242	1365	---	2	2637
Brushy Mountain	---	112	350	---	---	462
Memphis Correctional Center	---	286	117	---	---	403
Fort Pillow	---	433	201	---	---	634
Nashville Regional	---	226	384	---	---	610
Tennessee Prison for Women	(3)	---	---	92	152	247
Bledsoe County	---	65	345	---	---	410
Turney Center	---	269	371	---	---	640
DeBerry	---	84	172	5	13	274
	(31)	2717	3305	97	167	6317
Nashville Community Service Center	---	61	88	8	22	179
Chattanooga Community Service Center	---	32	50	4	7	93
Knoxville Community Service Center	---	20	101	---	---	121
Memphis Community Service Center	---	87	38	---	---	125
Halfway Inn	---	4	9	6	4	23
		204	286	18	33	541
TOTAL	(31)	2921	3591	115	200	6858

SUMMARY

	W	B
Inst.	55%	45%
C.S.C.	59%	41%
TOTAL	55.5%	44.5%

*Have not been classified.

FY 79-80 EXPENDITURES - ADULT INSTITUTIONS

MEMPHIS CORRECTIONAL CENTER	MORGAN COUNTY REGIONAL	NASHVILLE REGIONAL	TENNESSEE PRISON FOR WOMEN	TENNESSEE STATE PRISON	TURNEY CENTER	TOTALS
$1,393,446.38	$ 48,964.50	$2,586,876.63	$ 846,693.46	$6,706,054.40	$2,958,866.22	$23,278,834.91
8,200.00	510.00	21,570.00	10,350.00	84,390.00	45,390.00	215,050.00
264,450.46	8,566.09	438,142.36	142,241.48	1,185,313.81	544,092.01	4,178,790.28
1,666,096.84	58,040.59	3,046,588.99	999,284.94	7,975,758.21	3,548,348.23	27,672,675.19
18,683.43	4,047.35	59,975.70	16,875.37	104,628.86	42,497.86	399,993.60
10,677.51		21,316.82	6,948.71	41,271.63	9,916.79	124,313.79
216,268.23		245,098.65	80,166.21	1,375,698.68	385,571.23	3,267,621.51
28,310.95	1.00	29,455.20	15,492.17	47,758.41	40,927.84	287,442.60
25,913.77		61,025.49	10,916.08	97,198.81	44,530.72	294,823.10
593,373.93		58,252.39	104,746.38	552,736.67	71,804.90	1,755,664.54
509,481.74	11,930.74	1,344,971.00	271,516.29	3,385,607.83	755,770.32	9,373,222.69
10,314.40		608.21	3,700.99	9,483.81	8,594.32	89,747.85
6,400.54		12,662.69	356.19	6,435.41	8,949.48	78,757.94
85,957.47		33,296.81	66,649.23	427,880.18	151,625.09	1,125,801.03
145,347.80	20.00	4,972.72	68,245.98	1,501,440.36	1,064.70	1,773,682.64
5,658.09		21,090.03		91,629.87	12,502.15	161,995.06
158,262.85		89,513.28	91,070.40	871,307.30	138,610.07	1,910,497.84
31,129.40	88,979.12	119,298.49	14,079.67	284,225.58	27,297.90	936,222.89
$1,845,780.11	$104,978.21	$2,101,537.48	$ 750,763.67	$8,797,303.40	$1,699,663.37	$21,579,787.08
$3,511,876.95	163,018.80	5,148,126.47	$1,750,048.61	$16,773,061.61	$5,248,011.60	$49,252,462.27
3,377,727.48	163,018.80	5,079,387.62	1,596,994.90	15,537,789.39	4,936,256.58	46,671,348.73
			6,187.00			6,187.00
134,149.47		68,738.85	107,087.01	978,797.65	166,821.59	2,088,449.28
			39,779.70	256,474.57	144,933.43	486,477.26
$3,511,876.95	$163,018.80	$5,148,126.47	$1,750,048.61	$16,773,061.61	$5,248,011.60	$49,252,462.27

ADULT POPULATION GAINS AND LOSSES FY 79-80

(INCLUDING COMMUNITY SERVICE CENTERS)

	FROM COURT	FROM PAROLE	FROM ESCAPE	OTHER	TOTAL
GAINS	2,820	273	304	23	3,420

	TO PAROLE	TO DISCHARGE	EXECUTIVE/ COURT ORDER	DEATH	ESCAPE	OTHER	TOTAL
LOSSES	2,195	316	34	15	343	45	2,948

ADULT INSTITUTIONAL SUMMARY

	BLEDSOE COUNTY REGIONAL	BRUSHY MOUNTAIN PENITENTIARY	DEBERRY CORRECTIONAL INSTITUTE	FORT PILLOW STATE FARM	LAKE COUNTY REGIONAL
Year Established	1980	(1896) 1933	1978	1937	Opening 1981
Rated Capacity (November, 1980)	390	429	Male 256 Female 19 275	700	-
Population (June 30, 1980)	410	462	274	634	-
Total Admissions	620	1,497	294	626	-
Total Releases	209	1,466	240	820	-
Average Daily Population	314	460	249	775	-
Total Expenditures	$ 2,563,648.34	$ 5,096,794.02	$ 3,204,148.47	$ 5,793,727.40	-
Average Annual Cost Per Resident	$8,164.48	$11,079.98	$12,868.06	$7,475.77	-
Average Daily Cost Per Resident (366 Days)	$44.86 (÷ 182 Days)	$30.27	$35.16	$20.43	-
Average Daily Cost of Food Per Resident	$3.57	$2.78	$2.53	$2.67	-
Average Annual Cost of Clothing Per Resident	$184.24	$106.79	$166.12	$134.75	-
Average Annual Cost of Drugs Per Resident	$10.28	$31.30	$112.45	$28.41	-
Number of Employees (June, 1980)	203	283	183	289	8

ADULT CLASSIFICATION SUMMARY

During Fiscal Year 1979-80, institutional commitments from court increased 10.6 percent over the previous year. Total males increased 9.3% and females increased 30.8%.

ADULT INSTITUTIONAL SUMMARY

MEMPHIS CORRECTIONAL CENTER	MORGAN COUNTY REGIONAL	NASHVILLE REGIONAL	TENNESSEE PRISON FOR WOMEN	TENNESSEE STATE PENITENTIARY	TURNEY CENTER	TOTAL
1976	1980	1979	(1830) 1965	(1830) (1858) 1898	1970	
390	390	400 Guild 17 140 540	200	Walls 1,935 Satellites 380 2,315	605	6,234
403	-	610	247	2,637	640	6,317
374	-	2,678	281	3,225	655	10,250
369	-	59	248	3,688	728	7,827
402	-	554	223	2,662	614	6,253
$ 3,511,876.95	-	$ 5,148,126.47	$ 1,750,048.61	$16,773,061.61	$ 5,248,011.60	$49,252,462.27
$8,736.01	-	$9,292.64	$7,847.75	$6,300.92	$8,547.25	$7,876.61
$23.87	-	$25.39	$21.44	$17.22	$23.35	$21.52
$1.80	-	$3.65	$1.97	$2.00	$2.24	
$140.13	-	$83.72	$53.81	$129.00	$64.28	
$31.12	-	$20.56	$180.38	$24.24	$18.45	
150	11	275	96	678	285	2,461

FIVE YEAR COMMITMENT COMPARISON

	74-75	75-76	76-77	77-78	78-79	79-80
Male	2,160	2,275	2,605	2,242	2,398	2,622
Female	128	138	190	176	156	204
	2,288	2,413	2,795	2,418	2,555	2,826
Yearly % Change		5.5	15.8	(15.6)	5.7	10.6

ADULT COMMITMENTS FY 79-80

COUNTY OF COMMITMENT, RACE, SEX

	WM	BM	WF	BF	TOTAL
Anderson	25	5	1	-	31
Bedford	4	5	-	-	9
Benton	4	1	1	-	6
Bledsoe	2	2	-	-	4
Blount	32	2	1	-	35
Bradley	36	3	-	-	39
Campbell	14	-	2	-	16
Cannon	3	-	-	-	3
Carroll	5	1	-	1	7
Carter	15	-	-	-	15
Cheatham	15	-	-	-	15
Chester	3	-	-	-	3
Claiborne	3	-	-	-	3
Clay	3	-	-	-	3
Cocke	7	-	1	-	8
Coffee	31	1	4	1	37
Crockett	10	1	1	1	13
Cumberland	18	-	1	-	19
Davidson	138	169	20	15	342
Decatur	5	3	-	-	8
Dekalb	7	-	-	-	7
Dickson	6	4	-	-	10
Dyer	6	4	-	-	10
Fayette	5	2	1	-	8
Fentress	1	-	3	-	4
Franklin	10	2	-	-	12
Gibson	16	13	2	1	32
Giles	10	4	-	-	14
Grainger	9	4	3	-	16
Green	23	1	1	1	26
Grundy	10	-	1	-	11
Hamblen	26	2	2	-	30
Hamilton	118	81	5	3	207
Hancock	2	-	-	-	2
Hardeman	3	5	-	-	8
Hardin	7	2	-	-	9
Hawkins	19	2	1	-	22
Haywood	2	8	3	-	13
Henderson	6	-	1	-	7
Henry	16	6	-	-	22
Hickman	9	-	-	-	9
Houston	2	1	-	-	3
Humphries	11	-	1	-	12
Jackson	1	1	-	-	2
Jefferson	12	-	-	-	12
Johnson	8	-	-	-	8
Knox	151	54	17	8	230
Lake	2	-	-	-	2
Lauderdale	9	5	-	-	14
Lawrence	9	1	-	-	10
Lewis	-	-	-	-	-
Lincoln	7	9	1	-	17
Loudon	12	-	2	-	14
McMinn	21	4	5	-	30
McNairy	2	4	-	-	6
Macon	5	1	-	-	6
Madison	27	32	2	2	63
Marion	22	1	-	-	23
Marshall	18	1	-	-	19
Maury	12	8	1	-	21
Meigs	4	-	-	-	4
Monroe	18	3	2	-	23
Montgomery	25	23	4	2	54
Moore	1	4	1	-	6
Morgan	2	-	-	-	2
Obion	21	8	1	1	31
Overton	9	-	-	-	9
Perry	6	2	-	-	8
Pickett	-	-	-	-	-
Polk	3	-	-	-	3
Putnam	16	2	1	-	19
Rhea	10	2	-	1	13
Roane	16	1	1	1	19
Robertson	6	10	-	-	16
Rutherford	13	2	2	-	17
Scott	1	-	-	-	1
Sequatchie	1	-	-	-	1
Sevier	15	-	-	-	15
Shelby	138	474	13	27	652
Smith	14	-	1	-	15
Stewart	3	-	-	-	3
Sullivan	94	13	8	-	115
Sumner	17	7	5	-	29
Tipton	3	3	-	1	7
Trousdale	-	1	-	-	1
Unicoi	11	-	-	-	11
Union	5	-	1	-	6
Van Buren	1	-	-	-	1
Warren	16	1	2	1	20
Washington	24	2	1	-	27
Wayne	4	-	-	-	4
Weakley	10	-	2	-	12
White	6	2	3	-	11
Williamson	21	11	-	2	34
Wilson	16	7	1	-	24
County Not Available	22	2	2	-	26
TOTAL	1,587	1,035	135	69	2,826

ADULT COMMITMENTS (FY 79-80)

COUNTY OF COMMITMENT, AGE, SEX*

COUNTY \ AGE	UNDER 18	18	19	20	21	22	23	24	25	26	27	28	29	30	31-35	36-40	41-45	46-50	51-55	56-60	61-65	OVER 65	NOT AVAILABLE	TOTAL
Anderson	1	2	3	-	4	1	4	2	1	1	-	3	1	1	1	3	1	-	-	1	-	-	1F	31
Bedford	-	1	-	1	-	-	-	1	2	1	1	-	-	-	2	-	-	-	-	-	-	-	-	9
Benton	-	-	-	-	-	-	-	1	1	-	1	-	1	-	-	-	-	-	-	1	-	-	1F	6
Bledsoe	-	2	1	-	-	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4
Blount	-	-	5	5	1	2	1	3	3	1	1	-	1	2	2	2	4	-	-	-	-	1	1F	35
Bradley	-	1	2	9	6	4	2	1	1	2	2	-	-	1	4	2	-	2	-	-	-	-	-	39
Campbell	-	1	2	1	-	1	2	2	-	1	-	-	1	-	2	-	-	-	-	1	-	-	2F	16
Cannon	-	-	-	-	-	-	1	-	-	-	1	-	-	-	-	1	-	-	-	-	-	-	-	3
Carroll	-	-	-	-	2	1	-	-	-	-	-	1	-	-	-	2	-	-	-	-	-	-	1F	7
Carter	-	-	1	2	-	2	2	2	1	-	1	-	-	-	2	1	-	1	-	-	-	-	-	15
Cheatham	-	-	2	2	3	1	1	1	-	-	2	1	-	-	1	-	1	-	-	-	-	-	-	15
Chester	-	-	-	-	-	1	-	-	-	-	1	-	-	-	-	-	1	-	-	-	-	-	-	3
Claiborne	-	-	1	-	1	-	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3
Clay	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	1	-	-	-	-	-	-	-	3
Cocke	-	-	2	-	-	2	-	-	-	-	-	-	1	-	1	1	-	-	-	-	-	-	1F	8
Coffee	-	-	4	2	7	5	3	5	3	-	1	-	-	-	-	-	1	1	-	-	-	-	5F	37
Crockett	-	-	-	2	1	3	2	-	-	-	-	-	-	-	1	-	1	-	-	-	-	-	1/2F	13
Cumberland	-	-	1	2	4	3	-	1	1	-	2	1	-	1	1	-	1	-	-	-	-	-	1F	19
Davidson	-	2	9	22	28	35	27/2F	20/1F	24	19	15	12	9	10	33/1F	15	10	5	5	-	2	1	4/3 1F	342
Decatur	-	-	1	-	1	1	1	-	-	1	-	-	-	-	2	-	-	-	-	1	-	-	-	8
Dekalb	-	-	1	1	1	1	-	-	-	1	-	-	-	1	1	-	-	-	-	-	-	-	-	7
Dickson	-	-	-	1	1	2	1	-	-	-	1	-	-	1	2	-	-	1	-	-	-	-	-	10
Dyer	-	-	1	2	2	-	-	2	-	3	-	-	-	-	-	-	-	-	-	-	-	-	-	10
Fayette	-	-	-	1	-	1	1	-	-	1	-	-	-	-	1	-	1	1	-	-	-	-	1F	8

COUNTY OF COMMITMENT, AGE, SEX (Continued)

COUNTY \ AGE	UNDER 18	18	19	20	21	22	23	24	25	26	27	28	29	30	31-35	36-40	41-45	46-50	51-55	56-60	61-65	OVER 65	NOT AVAIL-ABLE	TOTAL
Fentress	-	-	-	-	-	-	-	-	-	-	1	-	-	-	-	-	-	-	-	-	-	-	3F	4
Franklin	-	-	2	2	-	1	2	-	-	-	2	1	-	-	-	-	1	-	-	-	-	1	-	12
Gibson	-	-	2	5	3	2	1	1	1	1	1	-	-	1	6	-	2	-	2	-	-	-	1/3F	32
Giles	-	-	-	2	1	2	3	-	-	1	-	-	1	-	3	1	-	-	-	-	-	-	-	14
Grainger	-	-	-	2	3	1	2	-	1	-	1	1	-	-	-	-	-	1	-	-	-	-	1/3F	16
Green	-	-	3	4	1	3	2	1	-	1	-	-	1	1	5	1	-	-	-	-	-	-	1/2F	26
Grundy	-	-	1	-	-	1	1	2	-	-	-	-	-	-	3	-	1	1	-	-	-	-	1F	11
Hamblen	-	-	-	1	2	3	4	1	1	2	2	-	1	2	2	5	1	-	1	-	-	-	2F	30
Hamilton	1	3	12	16	17	14	13	16	10	19	7	6	4	5	28	9	9	5	4	-	-	-	1/8I	207
Hancock	-	-	-	-	1	-	-	-	-	-	-	-	-	-	1	-	-	-	-	-	-	-	-	2
Hardeman	-	1	-	1	-	-	-	-	1	2	-	-	-	1	-	-	-	-	1	-	1	-	-	8
Hardin	-	-	1	-	1	1	-	1	-	-	-	-	-	-	2	2	1	-	-	-	-	-	-	9
Hawkins	-	-	6	1	4	2	2	2	-	-	-	-	-	1	-	2	-	1	-	-	-	-	1F	22
Haywood	-	-	1	-	-	1	2	1	-	1	1	1/1F	-	-	1	1	-	-	-	-	-	-	2F	13
Henderson	-	-	-	2	-	-	-	-	1	-	-	2	-	-	-	-	-	-	1	-	-	-	1 F	7
Henry	-	-	-	2	1	1	2	-	1	1	2	3	-	-	5	2	1	-	-	1	-	-	-	22
Hickman	-	-	-	1	1	2	-	-	-	-	1	1	-	-	1	1	1	-	-	-	-	-	-	9
Houston	-	-	-	1	-	-	1	-	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3
Humphreys	-	-	-	1	2	-	-	-	1	-	2	-	1	-	1	-	1	1	-	1	-	-	1 F	12
Jackson	-	-	-	-	-	-	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2
Jefferson	-	-	-	-	-	1	1	-	-	-	2	-	-	1	4	3	-	-	-	-	-	-	-	12
Johnson	-	-	-	1	1	1	2	-	-	-	-	-	-	-	1	1	-	-	-	-	-	-	1	8
Knox	-	1	11	28	24	13	18	11	12	12	10	2/1 F	6	6/1 F	16	15	9	6	2	2	-	-	1/23F	230
Lake	-	-	-	-	-	-	-	-	-	1	-	1	-	-	-	-	-	-	-	-	-	-	-	2

COUNTY OF COMMITMENT, AGE, SEX (Continued)

COUNTY \ AGE	UNDER 18	18	19	20	21	22	23	24	25	26	27	28	29	30	31-35	36-40	41-45	46-50	51-55	56-60	61-65	OVER 65	NOT AVAILABLE	TOTAL
Lauderdale	-	1	-	1	-	2	-	-	-	-	1	2	2	1	1	-	2	1	-	-	-	-	-	14
Lawrence	-	-	1	-	-	2	-	2	-	-	1	-	-	1	-	2	1	-	-	-	-	-	-	10
Lewis	-	-	-	-	-	-	-	-	-	-	-	..	-	-	-	-	-	-	-	-	-	-	-	-
Lincoln	-	1	-	-	1	2	2	1	1	1	-	-	-	1	2	-	2	1	-	-	-	-	1/1F	17
Loudon	-	-	-	2	-	1	-	-	-	2	1	1	-	-	3	2	-	-	-	-	-	-	2 F	14
McMinn	-	1	2	1	2	1	3	-	1	5	-	-	2	1	2	1	-	1	2	-	-	-	5 F	30
McNairy	-	-	-	1	1	-	1	-	1	-	-	-	1	-	-	-	-	-	-	1	-	-	-	6
Macon	-	-	-	-	-	1	1	-	1	-	-	1	-	1	1	-	-	-	-	-	-	-	-	6
Madison	-	1	5	8	8	2	4	2	6	-	5	1	1	1	6	2	1	1	1	2	-	-	2/4F	63
Marion	-	1	1	1	2	3	1	-	2	1	1	-	1	1	2	2	1	2	-	-	-	1	-	23
Marshall	-	2	2	2	2	-	2	-	3	-	1	-	1	1	1	-	1	1	-	-	-	-	-	19
Maury	-	-	-	3	3	1	3	1	3	2	-	-	-	-	2	-	1	-	-	-	-	-	1/1F	21
Meigs	-	-	-	-	1	-	-	-	-	-	1	-	-	1	-	1	-	-	-	-	-	-	-	4
Monroe	-	1	-	2	2	-	1	1	3	-	-	-	1	-	7	-	1	-	1	-	-	1	2 F	23
Montgomery	-	-	5	9/1 F	3	3	6	2	3	2	7	1	1	1	1	3	-	-	1	-	-	-	5 F	54
Moore	-	-	-	-	1	1	-	1	-	-	-	-	-	-	1	1	-	-	-	-	-	-	1 F	6
Morgan	-	-	-	-	-	-	1	-	-	-	-	-	-	-	-	-	1	-	-	-	-	-	-	2
Obion	-	-	2	5	1	7	1	2	2	1	1	2	-	1	3	-	-	1	-	-	-	-	2 F	31
Overton	-	-	1	1	-	-	1	-	1	1	-	1	-	2	-	-	-	-	-	-	1	-	-	9
Perry	-	-	-	-	1	1	-	1	1	-	1	-	-	-	2	1	-	-	-	-	-	-	-	8
Pickett	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Polk	-	-	-	1	-	-	-	1	-	-	-	-	-	-	-	1	-	-	-	-	-	-	-	3
Putnam	3	-	1	-	1	1	1	-	2	-	1	2	2	-	3	1	-	-	-	-	-	-	1F	19
Rhea	-	1	-	4	-	1	-	2	1	-	1	-	-	-	2	-	-	-	-	-	-	-	1F	13

COUNTY OF COMMITMENT, AGE, SEX (Continued)

COUNTY \ AGE	UNDER 18	18	19	20	21	22	23	24	25	26	27	28	29	30	31-35	36-40	41-45	46-50	51-55	56-60	61-65	OVER 65	NOT AVAILABLE	TOTAL
Roane	1	2	3	1	1F	2	1	-	1	-	2	2	-	1	-	-	1	-	-	-	-	-	1F	19
Robertson	-	-	1	2	5	-	-	1	1	-	-	-	-	-	3	-	1	1	-	1	-	-	-	16
Rutherford	-	-	2	2	2	-	2	2	-	-	1	-	1	1	2	-	-	-	-	-	-	-	2F	17
Scott	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	-	1
Sequatchie	-	-	-	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1
Sevier	-	-	-	1	2	-	2	-	1	3	1	-	1	-	3	-	-	-	1	-	-	-	-	15
Shelby	3	15	45	57	49	38	34	55	29	27	41	30	26	16	74	35	17	4	8	-	1	-	8/40F	652
Smith	-	-	2	1	-	2	2	-	-	-	-	1	1	1	-	2	-	-	1	-	1	-	1F	15
Stewart	-	-	-	-	1	-	-	-	-	-	-	-	-	-	1	-	-	-	-	-	-	-	1	3
Sullivan	-	1	12	12	9	6	7	9	6	6	2	7	3	-	9	8	2	4	-	1	-	-	3/8F	115
Sumner	-	1	-	1	2	2	1	1	2	2	1	2	-	-	3	4	1	-	-	-	-	-	1/5F	29
Tipton	-	1	-	1	1	-	1	-	-	-	-	-	1	-	-	-	1	-	-	-	-	-	1F	7
Trousdale	-	-	-	-	-	-	-	-	-	1	-	-	-	-	-	-	-	-	-	-	-	-	-	1
Unicoi	-	-	1	2	2	2	-	2	-	1	-	-	-	-	1	-	-	-	-	-	-	-	-	11
Union	-	-	-	-	-	-	1	-	-	1	-	-	-	1	2	-	-	-	-	-	-	-	1F	6
Van Buren	-	-	-	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1
Warren	-	-	1	1	1	5	-	-	2	-	1	-	-	-	4	1	-	-	-	-	-	-	1/3F	20
Washington	-	1	1	4	2	1	2	1	2	1	1	-	-	1	5	1	-	-	2	-	-	-	1/1F	27
Wayne	-	-	-	-	-	-	1	-	-	-	-	-	-	-	2	-	1	-	-	-	-	-	-	4
Weakley	-	-	1	2	1	-	1	-	-	-	1	-	-	-	3	-	1	-	-	-	-	-	2F	12
White	-	-	-	2	-	-	-	-	2	1	-	-	-	1	1	1/1F	-	-	-	-	-	-	2F	11
Williamson	-	-	1	1	3	2	1	1	3	1	2	2	2	2	8	-	1	1	-	1	-	-	2F	34
Wilson	-	1	2	4	2	1	2	4	-	1	1	1	-	1	1	-	1	-	1	-	-	-	1F	24
Not Available	-	1	-	-	1	3	-	2	-	-	2	2	1	-	2	1	2	1	-	-	-	-	6/2F	26
TOTAL	9	46	167	260/1F	236/1F	209	193/2F	171/1F	147	132	139	94/2F	76	74/1F	299/1F	141/1F	88	45	34	14	6	6	86/19 4F	2826

*Females are denoted by /#F.

ADULT COMMITMENTS FY 79-80

MOST SERIOUS OFFENSE BY REGION/TOTAL (Males and Females)

CODE	OFFENSE	DELTA	WEST TN	SOUTH CENTRAL	MID-CUMBERLAND	UPPER CUMBERLAND	SOUTH EAST	EAST TN	FIRST TN	TOTAL	%
0001	Not Defined	-	1	-	2	2	-	1	1	7	.2
0002	Attempt to Commit Felony	-	-	2	1	-	-	-	1	4	.1
0003	Habitual Criminal	-	-	-	-	-	1	-	-	1	.03
0901	Murder 1st	5	2	1	10	1	10	11	2	42	1.5
0902	Murder 2nd	21	13	9	17	5	9	21	8	103	3.6
0903	Murder Perp. of Robbery	3	-	-	1	-	-	-	-	4	.1
0904	Voluntary Manslaughter	12	4	4	11	2	5	6	1	45	1.6
0905	Involuntary Manslaughter	4	1	2	3	3	5	3	-	21	.7
0906	Accessory Before Fact Murder	1	-	-	1	1	1	1	-	5	.2
0907	Vehicular Homicide	-	-	1	6	1	2	2	2	14	.5
0903	Conspiracy to Murder	1	-	-	1	-	-	-	-	2	.1
0999	Attempt To Commit Felony Murder	2	1	-	1	-	1	-	-	5	.2
1005	Kidnap-Minor	-	-	-	-	-	2	-	-	2	.1
1006	Kidnap-Adult	2	-	-	-	-	-	1	2	5	.2
1008	Kidnap-Simple	-	-	-	-	-	1	2	-	3	.1
1101	Crim. Sex Cond., 1st Degree	12	5	3	10	1	2	2	1	36	1.3
1102	Crim. Sex Cond., 2nd Degree	3	2	-	-	-	3	1	4	13	.5
1103	Crim. Sex Cond., 3rd Degree	6	2	1	6	-	3	8	-	26	.9
1104	Rape	23	6	1	11	2	3	5	6	57	2.0
1105	Attempted Rape	2	1	-	-	-	1	-	1	5	.2
1108	Carnal Knowledge (Under 12)	1	-	-	2	-	-	1	-	4	.1
1109	Carnal Knowledge (12-18)	-	-	-	-	-	-	1	-	1	.03
1199	Att. Com. Fel. Crim. Sex Cond.	4	-	-	1	-	3	-	-	8	.3
1201	Robbery Armed-W/I to Rob.	99	18	8	61	9	27	23	10	255	9.0
1202	Robbery-Simple	45	13	5	47	3	15	19	7	154	5.4
1203	Robbery-Financial Inst.	-	-	-	-	1	1	-	-	2	.1
1299	Att. Com. Felony Robbery	6	1	3	7	-	3	-	2	22	.8
1301	Assault-W/I to Rob	5	2	1	7	-	4	5	3	27	1.0
1302	Assault-W/Deadly Weapon	1	-	-	-	-	-	-	-	1	.03
1303	Assault-W/I of Murder	20	3	-	6	4	14	5	1	53	1.9
1305	Mayhem	1	-	-	-	-	-	-	-	1	.03
1306	Malicious Stab./Shoot	-	-	1	3	-	1	2	2	9	.3
1307	Felonious Assault	-	2	1	-	-	1	-	-	4	.1
1308	Assault-Simple	1	-	-	1	-	-	-	1	3	.1
1309	Assault and Battery	-	-	-	1	-	-	1	-	2	.1
1399	Att. Com. Felony Agg. Assault	13	5	2	15	5	2	16	4	62	2.2
2005	Arson-Business	2	1	-	-	-	1	-	-	4	.1
2006	Arson-Residence	-	-	-	-	-	1	1	1	3	.1
2009	Arson-Setting A Fire	5	-	2	-	1	1	-	-	9	.3
2099	Att. Com. Felony Arson	1	-	-	1	-	3	-	-	5	.2
2101	Extort-Threat to Injure	-	-	-	-	-	1	1	-	2	.1
2201	Burglary-1st Degree	8	4	7	12	7	30	20	6	94	3.3
2202	Burglary-2nd Degree	33	5	18	38	11	20	31	21	177	6.3

MOST SERIOUS OFFENSE BY REGION/TOTAL (Continued)

		DELTA	WEST TN	SOUTH CENTRAL	MID-CUMBERLAND	UPPER CUMBERLAND	SOUTH EAST	EAST TN	FIRST TN	TOTAL	%
2203	Burglary-3rd Degree	53	29	28	59	17	20	52	37	295	10.4
2204	Break and Enter	3	-	-	-	-	1	2	-	6	.2
2205	Burglary-W/Firearm	-	-	-	-	-	1	-	2	3	.1
2207	Burglary Tools-Possession	2	-	-	-	-	-	1	-	3	.1
2209	Burglary of Auto	3	-	-	1	-	1	6	3	14	.5
2299	Att. Com. Fel. Burg.	35	19	4	21	-	10	9	3	101	3.6
2303	Shoplifting	5	-	-	3	-	2	3	3	16	.6
2304	Petit Larceny (Under $100)	40	26	13	22	4	11	14	8	138	4.9
2305	Grand Larceny (Over $100)	34	25	9	27	10	20	47	18	190	6.7
2306	Larceny-From Person	15	2	3	3	-	7	2	-	32	1.1
2307	Larceny-of Auto	-	-	-	3	-	-	5	-	8	.3
2399	Att. Com. Felony Larceny	2	2	2	7	1	3	-	1	18	.6
2401	Theft-Sale of Vehicle	-	-	-	-	-	-	1	-	1	.03
2404	Theft-Vehicle	-	-	-	2	-	1	1	-	4	.1
2407	Joyride	-	-	1	1	-	2	1	1	6	.2
2409	Int. State Stolen Vehicle	-	1	-	-	-	-	-	-	1	.03
2411	Unauthorized Use of Vehicle	-	-	-	1	-	-	-	2	3	.1
2499	Att. Com. Felony Veh. Theft	4	2	-	5	1	-	1	-	13	.5
2501	Forge-Checks	6	10	7	8	3	4	18	3	59	2.1
2502	Forge-Papers	17	7	-	5	2	2	3	1	37	1.3
2503	Counterfeit Paper	-	1	-	-	-	-	1	-	2	.1
2504	Pass Forged Checks	-	4	-	10	2	5	8	3	32	1.1
2505	Pass Counterfeiting Paper	3	2	-	2	-	2	3	1	13	.5
2506	Possess Forged Checks	-	1	-	-	-	-	-	-	1	.03
2511	Forge Prescription	2	1	-	-	-	1	3	2	9	.3
2589	Forgery-Other Attempt	-	1	-	2	2	1	1	3	10	.4
2599	Att. Com. Felony Forgery	2	5	1	3	2	4	1	-	18	.6
2602	Fraud-Swindle	-	-	-	1	-	-	1	-	2	.1
2605	Fraud-Credit Card	4	1	-	2	-	1	1	3	12	.4
2607	Fraud-Breech of Trust	4	1	1	-	1	2	1	1	11	.4
2608	Fraud-Merchants Lien Law	-	-	1	-	-	-	-	-	1	.03
2699	Att. Com. Felony Fraud	1	-	-	1	-	-	1	1	4	.1
2701	Embezzlement-Business	1	-	1	1	-	-	-	1	4	.1
2704	Embezzlement-Public	-	-	-	-	-	2	2	-	4	.1
2705	Embezzlement-Postal	-	-	-	-	1	-	-	-	1	.03
2799	Att. Com. Felony Embezzle	-	-	-	-	-	1	-	-	1	.03
2801	Prop.-Rec. (Con Under $100)	26	5	6	12	1	9	8	7	74	2.6
2802	St. Prop.-Rec. (Con Over $100)	17	3	4	8	3	7	23	4	69	2.4
2803	St. Prop.-Transport Intst.	-	-	-	-	-	-	-	1	1	.03
2804	St. Prop. (Under $100)	-	-	-	1	-	-	-	-	1	.03
2805	St. Prop.-Possess (Over $100)	1	-	-	-	1	-	-	-	2	.1
2899	Att. Com. Felony Stolen Prop.	-	-	-	9	-	-	2	-	11	.4
2906	Damage Prop.-Pub. With Explo.	-	-	-	-	-	-	-	3	3	.1
2999	Att. Com. Felony Damage Property	-	-	-	-	-	-	1	-	1	.03

MOST SERIOUS OFFENSE BY REGION/TOTAL (Continued)

		DELTA	WEST TN	SOUTH CENTRAL	MID-CUMBERLAND	UPPER CUMBERLAND	SOUTH EAST	EAST TN	FIRST TN	TOTAL	%
3503	Hallucinogen-Sell Schedule 1	-	2	-	2	-	4	2	3	13	.5
3504	Hallucinogen-Possess Schedule 1	-	-	2	1	-	-	1	-	4	.1
3510	Heroin-Sell Schedule 1	4	1	-	7	-	4	-	-	16	.6
3512	Heroin-Possess Schedule 1	1	3	-	3	-	-	1	-	8	.3
3513	Heroin-Other Schedule 1	1	-	-	-	-	1	-	-	2	.1
3530	Cocaine-Sell-Schedule 5	1	-	-	-	-	1	1	-	3	.1
3532	Cocaine-Possess Schedule 5	2	1	-	3	-	-	-	-	6	.2
3540	Synnarcotic-Sell-Schedule 2	-	-	-	1	1	8	11	4	25	.9
3542	Synnarcotic-Possess-Schedule 2	1	1	-	1	1	-	4	2	10	.4
3543	Synnarcotic-Other-Schedule 2	-	-	-	-	-	-	1	-	1	.03
3560	Marijuana-Sell-Schedule 6	1	-	-	5	-	8	2	4	20	.7
3562	Marijuana-Possess-Schedule 6	6	4	3	5	1	-	3	2	24	.8
3563	Marijuana-Produce-Schedule 6	-	-	-	2	-	1	-	-	3	.1
3571	Amphetamine-Sell-Schedule 3	3	-	-	3	-	-	2	1	9	.3
3572	Amphetamine-Possess-Schedule 3	1	-	-	-	-	-	1	-	2	.1
3581	Barbituates-Sell-Schedule 4	-	-	-	-	-	-	1	1	2	.1
3582	Barbituates-Possess-Schedule 4	-	1	-	-	-	-	3	-	4	.1
3598	Dangerous Drugs Other	-	1	-	-	2	2	-	-	5	.2
3599	Att. Com. Felony Drugs	14	6	4	12	2	1	2	1	42	1.5
3601	Assault W/I To Rape	2	2	1	2	-	1	2	-	10	.4
3602	A & B W/I of Carnal Knowledge	1	-	-	1	-	-	-	1	3	.1
3604	Incest-Minor	-	-	-	1	1	2	1	1	6	.2
3605	Incest-Adult	-	-	-	-	-	1	-	-	1	.03
3606	Crime Against Nature	-	1	-	-	-	1	-	-	2	.1
3607	Fondle Child	-	-	-	-	-	1	-	-	1	.03
3699	Att. Com. Felony Sex Offense	1	-	-	3	-	-	2	-	6	.2
3804	Bigamy	-	-	-	-	1	-	-	-	1	.03
3899	Family Offense-Other	-	-	-	1	-	-	-	-	1	.03
4902	Flight To Avoid Prosecution/Con.	-	-	-	1	-	-	-	-	1	.03
4990	Escape-Jail	1	1	1	2	-	-	-	1	6	.2
4996	Escape-Work Release	-	-	-	-	-	-	2	-	2	.1
4999	Att. Com. Felony Escape	-	-	-	-	-	-	-	3	3	.1
5003	Perjury	-	-	1	-	-	-	-	-	1	.03
5099	Obstruct Justice-Other	-	-	1	-	-	-	-	-	1	.03
5299	Weapons Offense	4	-	-	1	-	1	3	2	11	.4
5499	Traffic Offense	-	-	-	-	-	-	-	1	1	.03
5802	Smuggle Contraband-Prison	-	1	-	-	-	-	-	-	1	.03
Not Available	(no County Data) 26	1	1	-	-	-	1	3	-	32	1.1
TOTAL	26	667	266	166	560	119	335	461	226	2,826	99.8
% of Total	.9	23.6	9.4	5.9	19.8	4.2	11.9	16.3	8.0	100.0	

ADULT COMMITMENTS FY 79-80

LENGTH OF SENTENCE BY REGION/TOTAL (Males and Females)

	DELTA	WEST TENNESSEE	SOUTH CENTRAL	MID CUMBERLAND	UPPER CUMBERLAND	SOUTHEAST	EAST TENNESSEE	FIRST TENNESSEE	COUNTY NOT AVAILABLE	STATE TOTAL	%
1 Year	119	49	20	87	9	39	40	35	-	398	14.08
2 Years	87	37	18	61	15	35	36	13	-	302	10.69
3 Years	170	78	50	152	36	85	144	80	-	795	28.13
4 Years	23	17	16	36	12	36	61	16	-	217	7.68
5 Years	63	22	12	81	18	33	51	26	-	306	10.83
6-9 Years	35	16	22	36	8	35	35	28	-	215	7.61
10 Years	72	27	15	48	12	27	37	9	-	247	8.74
11-14 Years	16	4	3	4	2	7	15	3	-	54	1.91
15 Years	28	3	2	16	1	7	7	7	-	71	2.51
16-19 Years	1	0	1	2	0	2	1	0	-	7	.25
20 Years	17	3	2	10	2	5	3	3	-	45	1.59
21-24 Years	0	1	0	2	1	0	1	0	-	5	.18
25 Years	11	1	1	7	0	2	3	0	-	25	.88
26-29 Years	0	0	0	0	0	0	0	0	-	0	0
30 Years	5	2	0	2	1	2	2	0	-	14	.49
Over 30 Years	9	0	3	1	1	3	9	3	-	29	1.03
99 Years	1	0	1	1	0	3	0	0	-	6	.21
Life	8	5	0	11	1	12	13	3	-	53	1.88
Death	0	0	0	2	0	1	0	0	-	3	.11
Habitual Criminal	2	1	0	1	0	1	3	0	-	8	.28
Not Available	-	-	-	-	-	-	-	-	26	26	.92
TOTAL	667	266	166	560	119	335	461	226	26	2,826	100.00
% of Total Commitments	23.60	9.41	5.87	19.82	4.21	11.86	16.31	8.00	.92	100.00	
	5 *	2 *	7 *	7 *	3 *	6 *	12 *	4 *	1 *	47 *	

*Additional sentences that cannot be calculated until current sentence has been served.

LAST GRADE COMPLETED (Males)*

GRADE	#	%
None	12	0.5
1st thru 6th	143	5.5
7th thru 9th	663	25.4
10th thru 11th	894	34.2
12th	510	19.5
G.E.D.	177	6.8
Some College	116	4.4
College Graduate	38	1.5
Graduate Degree	9	0.3
Special Education	5	0.2
Not Available	45	1.7
TOTAL	2,612	100.0

*Stated Level of Education

TESTED LEVEL OF EDUCATION (Males)

GRADE	#	%
1st thru 6th	1,028	39.4
7th thru 9th	907	34.7
10th thru 12th	312	11.9
1 - 2 Years College	89	3.4
Illiterate or No Data Available	276	10.6
TOTAL	2,612	100.0

Mean = 6.2 Grade Level

INTELLIGENCE QUOTIENT LEVELS (Males)**

Level		#	%
Superior	120-128	71	2.7
Above Average	110-119	309	11.8
Average	90-109	1,046	40.1
Below Average	80-89	523	20.0
Inferior	71-79	300	11.5
Deficient	70 & below	228	8.7
Not Available		135	5.2
TOTAL		2,612	100.0

Mean I.Q. Level for Residents Tested = 91.3

**Beta II Test, Second Edition

MARITAL STATUS (Males)

Status	#	%
Single	1,286	49.2
Married with Spouse	701	26.8
Divorced	386	14.8
Separated	119	4.6
Common Law	31	1.2
Widowed	24	0.9
Other & Not Available	65	2.5
TOTAL	2,612	100.0

ADULT COMMITMENTS FY 79-80

MILITARY SERVICE (Males)

Branch	#	%
Army	428	16.4
Navy	93	3.6
Air Force	50	1.9
Marines	74	2.8
Coast Guard	6	0.2
National Guard	39	1.5
Non-veteran	1,883	72.1
Not Available	39	1.5
TOTAL	2,612	100.0

MILITARY DISCHARGE (Males)

Type of Discharge	#	%
Honorable	390	14.9
Other than Honorable	82	3.1
General (Honorable-Condition)	99	3.8
Dishonorable	21	0.8
Not Applicable	1,885	72.2
Honorable Under Medical Conditions	17	0.7
Undesirable	40	1.5
Not Available	78	3.0
TOTAL	2,612	100.0

JOB CLASSIFICATION PRIOR TO ARREST (Males)

JOB CATEGORY	#	%
Agriculture (Service, Farming)	45	1.7
Amusement & Recreation (Entertainment)	7	0.3
Architecture, Engineering	6	0.2
Art & Printing (Graphic Arts)	5	0.2
Assemb., Repr. Electrical	4	0.2
Barbering, Cosmetology	2	0.1
Bench Work Occupations	18	0.7
Building & Related Services (Welders, Flame Cutters, Electrical Assembling, Painting, Plastering, Excavating, Grading, General Construction, Structured Work)	712	27.3
Domestic Services	8	0.3
Education	6	0.2
Fishery & Related	3	0.1
Food, Beverage & Tobacco Production	74	2.8
Forestry Occupations (including Logging)	22	0.8
Fabr., Repr. of Products (Wool, Sand, Clay, Glass)	15	0.6
Lodging, Related Services	47	1.8
Machine Trade (Metal Machinery)	82	3.1
Mechanics Repairman	88	3.4
Metal Working (Fabr., Assemb., Repr., Fabr. Structure)	28	1.1
Merchandising (Salesman, Service, Commodities, Apparel & Furnishings)	57	2.2
Misc. Clerical Occupations (Stenographer, Typist, Filing, Computing, Acc't Rec'd)	25	1.0
Misc. Personal Service	9	0.3
Math, Physical Sciences	1	0.04
Medicine & Health	3	0.1
Motor Freight	53	2.0
Ore Refining, Foundry	6	0.2
Processing Occupations (Petrol, Coal, Chemicals, Plastics, Wood, Leather, Metal)	19	0.7

ADULT COMMITMENTS FY 79-80

JOB CLASSIFICATION PRIOR TO ARREST (Continued)

Packaging & Materials	35	1.3
Production of Utilities	28	1.1
Professional, Technical, Manager (Officials, Admin., Specilizations, Material & Production Managers)	56	2.1
Protective Services	23	1.0
Religion & Theology	2	0.1
Textile Occupations (Fabr., Textile, Leather Prod.)	5	0.2
Transportation	56	2.1
Other	4	0.2
Not Reported	1,058	40.5
TOTAL	2,612	100.0

RELIGIOUS PREFERENCE (Males)

RELIGION	#	%
Agnostic	1	0.04
Atheist	2	0.1
Bahai	2	0.1
Buddhist	3	0.1
Christian Faith		
Catholic		
Roman Catholic	99	3.8
Orthodox	4	0.2
Protestant		
Adventist	10	0.4
Assemblies of God	7	0.3
Baptist		
Southern	1,462	56.0
Negro	1	0.04
Conservative	1	0.04
Free Will	3	0.1
Church of Christ	98	3.8
Christian		
Disciples	15	0.6
Holiness	101	3.9
Missionary	22	0.8
Episcopal	5	0.2
Friends	1	0.04
Independent (Christian, Bretheren, Foursquare)	82	3.12
Jehovah's Witnesses	10	0.4
Lutheran	7	0.3
LCA	1	0.04
Wisconsin	1	0.04
Methodist	12	0.5
United	93	3.6
Christian Episcopal	3	0.1
Morman	6	0.2
Nazarene	6	0.2
Pentecostal	32	1.2
Presbyterian	19	0.7
Reformed	4	0.2
Islam (Black Muslem, Mohammed)	28	1.1
Jewish		
Orthodox	5	0.2
Reform	2	0.1
Other	25	1.0
Satanist	1	0.04
Spiritualist	1	0.04
No Preference	390	14.9
Unknown	47	1.8
TOTAL	2,612	100.0

EXPENDITURES
REHABILITATIVE SERVICES (FY 79-80)

	CHATTANOOGA	KNOXVILLE	MEMPHIS	NASHVILLE	HALFWAY INN MALE	HALFWAY INN FEMALE	CENTRAL OFFICE ADMINISTRATION	CONSTRUCTION CREW	TRAINING	TOTAL
01 Regular Salaries	$244,229.13	$300,175.53	$246,061.68	$364,153.51	$42,676.44	$38,664.37	$53,262.58	$134,391.55	- 0 -	$1,423,614.
02 Employer Benefits	41,648.34	53,911.40	42,074.81	59,922.74	7,428.79	6,603.87	8,587.95	22,064.46	- 0 -	242,242
Total Personal Services & Benefits	285,877.47	354,086.93	288,136.49	424,076.25	50,105.23	45,268.24	61,850.53	156,456.01	- 0 -	1,665,857.
03 Travel	8,360.19	24,789.18	22,890.00	33,871.27	1,520.86	1,422.71	863.94	5,579.85	7,464.49	106,762.
04 Printing, Duplicating & Binding	2,680.35	3,700.97	3,369.06	5,625.18	53.45	40.45	752.59	- 0 -	- 0 -	16,222.
05 Utilities and Fuel	23,557.35	23,958.35	28,360.14	36,301.85	4,377.25	3,739.92	- 0 -	10,100.00	- 0 -	130,394.
06 Communications	7,512.58	8,701.17	7,555.09	5,721.25	612.72	1,319.99	6,724.66	50.00	- 0 -	38,197.
07 Maintenance, Repairs & Services	3,473.53	10,656.51	5,199.64	5,941.25	261.25	142.75	242.53	1,174.44	- 0 -	27,091
08 Professional Services & Dues	4,352.52	7,645.30	9,460.98	6,360.04	- 0 -	49.35	5,303.25	- 0 -	- 0 -	33,171.
09 Supplies & Materials	50,979.66	94,952.04	118,917.67	102,786.72	12,140.50	13,432.74	285.38	4,218.43	- 0 -	397,713.
10 Rentals & Insurance	- 0 -	297.50	- 0 -	- 0 -	8,627.32	6,027.32	- 0 -	- 0 -	- 0 -	14,952.
11 Motor Vehicle Operations	12.07	84.85	- 0 -	244.26	411.19	398.68	33.88	1,110.20	- 0 -	2,295.
12 Awards and Indemnities	6,279.75	9,800.75	6,578.31	12,169.67	5,513.75	6,602.75	56.00	7,755.00	- 0 -	54,755.
13 Grants & Subsidies	325.60	296.60	603.31	3,641.10	493.00	2,617.58	255.44	- 0 -	1,635.00	8,009.
14 Unclassified #18	- 0 -	285.04	299.55	947.50	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	1,532.
15 Stores for Resale, Reissue or Mfg.	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -
16 Equipment	1,908.52	708.95	1,432.97	1,586.76	- 0 -	- 0 -	199.50	250.00	- 0 -	6,086.
Total Other Expenditures	108,790.92	185,877.21	203,460.10	215,196.85	34,011.29	35,794.24	14,717.17	30,237.92	9,099.49	837,185.
GRAND TOTAL	$394,668.39	$539,964.14	$491,596.59	$639,273.10	$84,116.52	$81,062.48	$76,567.70	$186,693.93	$9,099.49	$2,503,042.
FUNDING SOURCES										
Appropriation	302,190.29	341,245.12	298,784.04	370,596.56	66,250.82	62,981.01	76,567.70	174,596.43	9,099.49	1,702,311.
Federal	- 0 -	- 0 -	375.00	330.00	- 0 -	- 0 -	- 0 -	- 0 -	- 0 -	705.
Current Services-Departmental Revenue	84,658.10	196,729.02	189,772.55	249,019.64	456.00	676.00	- 0 -	- 0 -	- 0 -	721,311
Inter-Departmental Revenue	7,820.00	1,990.00	2,665.00	19,326.90	17,409.70	17,405.47	- 0 -	12,097.50	- 0 -	78,714
TOTAL FUNDING	$394,668.39	$539,964.14	$491,596.59	$639,273.10	$84,116.52	$81,062.48	$76,567.70	$186,693.93	$9,099.49	$2,503,042

DIVISION OF REHABILITATIVE SERVICES SUMMARY (FY 79-80)

	ADMINISTRATION	CHATTANOOGA	KNOXVILLE	MEMPHIS	NASHVILLE (20 FEMALES)	HALFWAY INN (MALES)	HALFWAY INN (FEMALES)	CONSTRUCTION CREW	TRAINING	TOTAL
Capacity	-	104	130	129	190	12	12	-	-	577
Admissions	-	291	356	365	557	10	10	-	-	1,589
Releases	-	250	354	265	468	4	5	-	-	1,346
Average Daily Population	-	67	110	123	151	10	10	-	-	471
Expenditure	$76,567.70	$394,668.39	$539,964.14	$491,596.59	$639,273.10	$84,116.52	$81,062.48	$186,693.93	$9,099.49	$2,503,042.34
Resident Cost Per Day	-	16.13	13.45	10.95	11.59	23.05	22.20	-	-	14.56*

*Average Based On Total Expenditures

EXPENDITURE SUMMARY (FY 79-80)

Total Expenditures	$ 2,503,042.34
Revenues - Residents' Room, Board, Transportation	(679,919.72)
Revenue - Other Sources	(108,713.66)
Less Construction Crew Costs	(186,693.93)*
Dollar Cost to the State	1,527,715.03
State Cost Per Resident Per Year	3,243.56
State Cost Per Resident Per Day	8.89

*Construction Crew Cost shown for budget purposes only.

EXPENDITURES
ADULT PROBATION *

010	Regular Salaries	$1,882,328.43
012	Longevity	33,210.00
02	Employer Benefits	335,648.03
Total Personal Services & Benefits		2,251,186.46
03	Travel	124,394.39
04	Printing, Duplicating & Binding	30.181.47
05	Utilities and Fuel	2,676.82
06	Communications	107,056.16
07	Maintenance, Repairs & Service	12,544.00
08	Professional Services & Dues	3,323.60
09	Supplies and Materials	7,336.34
10	Rentals and Insurance	157,153.96
11	Motor Vehicle Operations	- 0 -
12	Awards and Indemnities	153.05
13	Grants and Subsidies	1,407.00
14	Unclassified	- 0 -
15	Stores for Resale, Reissue or Manufacture	- 0 -
16	Equipment	4,040.66
Total Other Expenditures		450,267.45
GRAND TOTAL		$2,701,453.91

FUNDING SOURCES	
Appropriation	$2,697,085.41
Federal	- 0 -
Current Services	4,368.50
Inter-Departmental Revenue	- 0 -
TOTAL FUNDING	$2,701,453.91

* FY 79-80

ADULT PROBATION DATA

Comparison of the Differences in the Statewide Caseload on July 1, 1979 with June 30, 1980

	7/1/79	6/30/80	Net Differences
Diversion	0	49	+ 49
Probation	7,392	8,239	+ 910
Interstate Compact (ISC)	1,223	945	- 278
Total	8,552	9,233	+ 681
Number of Probation Officers	101	97	
Average Caseload	84.6	95.1	

The chart above illustrates that in spite of the decrease in probation officers, the actual caseload has increased. The differences are greater than they appear in that the Interstate Compact cases for July 1, 1979 include ISC parolees that were in the process of being transferred to the newly created Parole Division, yet were still being carried in the Probation Division report for purposes of accountability.

During Fiscal Year 79-80, Adult Probation completed a total of 8,184 reports for the courts, added 5,316 new probation cases and had a revocation rate of six percent. To handle this large number of cases, the section adopted a caseload management system based on risk and on the need for supportive services. Statewide the clients fall into one of six classifications: 1A being the least restrictive with semi-annual in person supervision to 3B which requires two to three offender-officer personal contacts per month. The chart below illustrates the percent of clients in each of these classifications.

Percent of Probation Clients in Each Classification FY 79-80

Classification	1A	1B	2A	2B	3A	3B
Percent of Clients	6.94	8.47	9.09	42.29	21.98	7.96

Due to delays in data entry, approximately three percent of the caseload is not represented in these figures.

One can see that the greatest percentage of clients is in the 2B classification which requires regular monthly supervision. The section's ability to identify and provide supervision to those in need of greater supervision is a first step toward caseload management.

PROBATION OFFICER STRENGTH IN TENNESSEE AS OF 6/30/80

	RATED # OF OFFICERS	# OF OFFICER VACANCIES	# OF OFFICERS	# OF OFFENDERS UNDER SUPERVISION	MEAN CASELOAD	# OF COUNTIES WITHIN THE REGION
First TN	12	0	12	851	70.92	8
East TN	12	0	12	1,299	108.25	16
Southeast	13	0	13	1,243	95.62	10
Upper Cumb.	5	1	4	340	68.00	13
Mid-Cumb.	22	1	21	2,479	112.68	14
South Central	6	0	6	406	67.67	13
West TN	8	0	8	621	77.63	17
Delta	19	5	14	1,994	104.95*	4
Statewide	97	7	90	9,233	95.19	95

*If the five pre-sentence writers in the Delta Region who do not carry a caseload are omitted from this comparison, then the average caseload would be 142.42 offenders per officer. The Counselor III in this region does not normally carry a caseload, thus making the average caseload 153.38.

INTERSTATE COMPACT TRANSACTIONS FOR ADULTS FY 79-80

Offenders Accepted From Other States	Offenders Transferred To Other States	# States Having ISC Contracts With Tenn.
12	19	21*

*An increase of 8 contracts from FY 78-79.

Collection of Fees from Adult Offenders on Probation FY 79-80

In Fiscal Year 79-80, Tennessee Code 40-3630 was implemented, calling for the collection of Supervision and Rehabilitation fees and fees for the Criminal Injuries Compensation Fund from offenders on probation. In concert with the court clerks, the section has also collected fees from clients placed in the diversion program; such funds are used to reduce cost to the taxpayer.

Supervision and Rehabilitation Fee	Criminal Injuries Compensation Fund	Diversion Program Fee
$142,284.50	$142,233.35	$4,368.50

DIVISION OF YOUTH SERVICES

The purpose of the Division of Youth Services is to provide in the least restrictive manner possible for the treatment, training, and rehabilitation of youth committed to the Department of Correction. There are four program areas: probation and aftercare, group homes, foster home and contract agencies, and institutions. In keeping with the intent of T.C.A. 37.201, emphasis is presently given to community-based programs.

CLASSIFICATION SECTION - Upon commitment to the Department of Correction, male children have been sent to the Tennessee Reception and Guidance Center for Children in Nashville and female children have been sent to Highland Rim School for Girls in Tullahoma for evaluation and classification. At present, classification is being decentralized and regionalized in order to provide classification services in close proximity to program services.

JUVENILE PROBATION AND AFTERCARE SECTION - Probation and aftercare counselors provide supervision and liaison work with parents, schools, and other service agencies for youths in the home. Children may be placed on probation by the court as an alternative to commitment to the Department. Aftercare is provided for every youth returning to his/her home from a residential commitment. Probation and aftercare services are provided from eight regional offices and twelve field offices located across the State. Eight Regional Directors supervise the probation/aftercare staff, including 8 District Directors, 115 probation/aftercare counselors and clerical support staff. Administrative supervision is provided by a central office Director.

Interstate Compact agreements for juveniles are also coordinated by the Compact Administrator in the Youth Services Division.

FOSTER AND GROUP HOMES SECTION - Community residential services offer three types of programs: 1) foster homes, 2) contract services from licensed child caring agencies, and 3) State operated group homes. All of these provide the children supervision, counseling, food, shelter, medical and dental care. All programs utilize community resources: public and vocational schools, health centers, employment training, and church activities. Foster care and contract services are offered in each region and are coordinated by foster home counselors. There are 12 group homes throughout the State. When a child is placed in a group home, he/she benefits from inherent factors associated with such a placement. Treatment is provided in leased homes furnished to provide a home-like atmosphere. At the group home, residents are provided 24-hour supervision, meals, tutoring, and counseling; a husband and wife serve as surrogate parents. Other staff include a Director, liaison counselor, relief houseparents, and a cook.

INSTITUTIONS SECTION - A more restricted level of service is provided in the institution. A youth is removed from home and community and placed in one of five institutions, each of which provides a full range of services.

The intent of such placement is that only youth who, for a variety of reasons, are high risk for success in a community-based program are committed to an institution.

Within the Division of Youth Services, staff priorities have included development of a centralized record keeping system and a policies and procedures manual. A task force is exploring the feasibility of maintaining juvenile records on a computerized system. Short range plans are to convert from manual record keeping at the Tennessee Reception and Guidance Center to a microfilm/microfiche system located in the central Office in early 1981. Youth Services policies and procedures are near completion.

(PURPOSE)

To provide for the treatment, training, and rehabilitation of committed youth in the least restrictive manner.

(GOALS)

Probation and Aftercare
To provide an evaluative resource for the courts, coordinate social services while in residential placement, and provide community supervision for youths.

Classification
To develop and monitor the decision making process regarding each youth.

Institutions
To provide a safe and beneficial environment for each youth.

Group Homes
To provide a positive residential alternative to institutionalization.

Foster Home and Contract Agencies
To provide a positive residential alternative to institutionalization.

(ACTION PLANS)

- To develop the extension of the individual program plan on all juveniles reentering the communities from youth centers by 7-1-80.
- To develop a strategy for and measurement of the development of a better relationship with other child serving agencies by 7-1-81.
- To provide family counseling by 9-1-81.
- Within present resources, To provide middle management caseload supervision for area and regional offices by 11-1-80.
- With the Volunteer Services Coordinator, to increase the utilization of volunteers 10% by 7-1-81.
- To develop plan and work with LEA in developing alternative programs by 1-1-81.
- To survey community available resources and analyze the need for additional resources by 7-1-81.
- To work with courts to increase the probation caseloads 5% by 7-1-81.
- To reduce the turnover rate of counselors 10% by 7-1-81.
- To review and update policies and procedures manual for probation and after care by 1-1-81.

- To open a classification unit at Taft Youth Center by 10-1-80.
- To open a classification unit at Spencer Youth Center by 7-1-81.
- To review and update the policies and procedures manual by 1-1-81.
- To provide, as available, classification input to the courts at the dispositional level by 9-1-81.
- To establish three regional classification teams by 1-1-81 and to provide for an additional five teams by 9-1-81.
- To identify data needs, costs, and resources in an effort to implement a computerized information system by June, 1982.
- To reduce Spencer's population by 100 residents by January 1982.
- To develop Central Records Archive for Juvenile Services by July, 1981.
- With training section, to provide training to staff for development and maintenance of Individual Program Plans by July, 1981.

- To establish an advisory committee for vocational programming in juvenile institutions by 1-11.
- To reduce the total population in juvenile institutions to 800 by 4-82.
- To work with the Department of Education to survey and evaluate existing vocational programming in juvenile institutions by October, 1980.
- To determine the feasibility of utilizing area vocational schools by September, 1980.
- To develop a plan for additional programs in institutions where other resources are not available by June, 1982.
- To provide specialized physical control training for staff in juvenile institutions by 1-81.
- To develop by June, 1982, educational programs that are coordinated with the vocational training.
- To determine, with the Department of Education by 6-82, the feasibility of a special program affording more rapid educational progress in language arts and math.
- To determine the need for programs for learning disabled by 1/81, & to establish programs to meet the need by 6-82.
- To increase the diversity of recreational programs by 2 programs at each institution by 6-82.
- To establish a program of physical education in Juvenile institutions that can be measured by the President's

(Inst. Action Plans)
Physical education fitness test by June, 1982.

Design for inclusion in the 1982-1983 capital budget a new gymnasium for Spencer Youth Center by 6-82.

With Training Section, to provide middle management training to maintain day-to-day programs in each institution by 6-87.

To establish a specific program for emotionally disturbed juvenile offenders by 7-81.

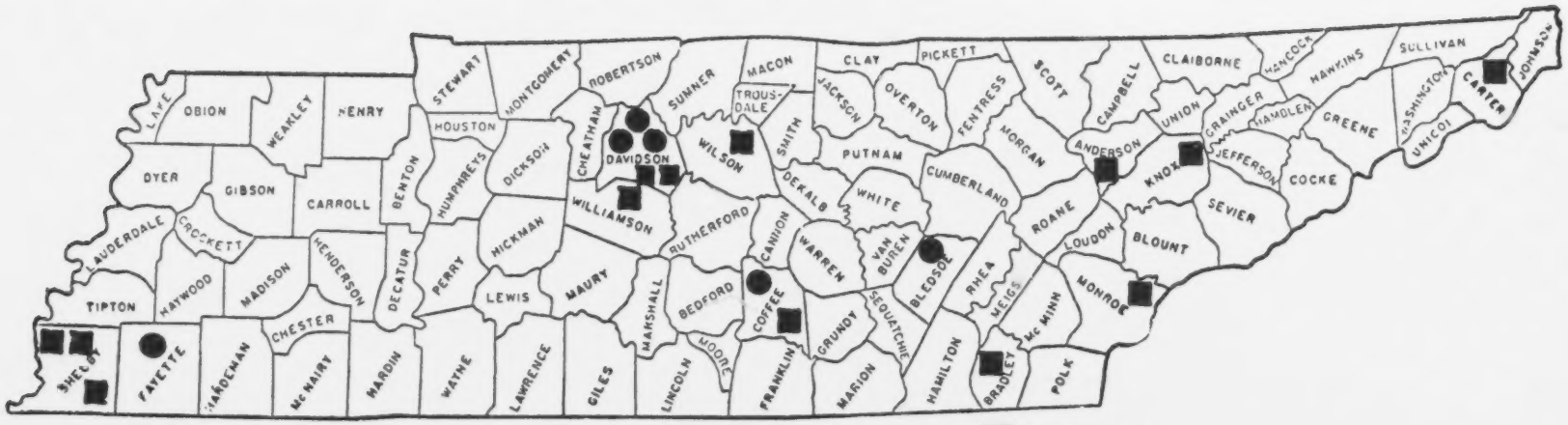
To review, update, and develop policies for institutions by January, 1981.

- To establish advisory and action committee for each group home by 6-30-80.
- To maintain 90% utilization of available beds in group homes ongoing.
- To reduce the runaway rate in group homes by 5% each fiscal year for the next 2 years.
- To reduce the failure rate of group homes by 5% each fiscal year for the next 2 years.
- To meet accreditation standards for juvenile community based residental program by the Commission of Accreditation by 6-30-82.
- To reduce by 90% the number of emergency temporary placements in group homes by 6-30-81.
- To review and update group home procedural manual by Jan. 1, 1981.

- To reduce the failure rate in foster care by 10% June 30, 1981.
- To reduce the drop-out rate of foster parents by 30% by June 30, 1982.
- To develop a specialized foster care program designed specifically for hard to place children by 1-1-81.
- To develop and formalize information, plans, and strategies to address the lack of community placement by 6-30-80.
- To increase funds by 100% for placements in foster care and contract agencies by July 1, 1981.
- To develop procedure for providing technical assistance to counties developing contract placements by July 1, 1981.
- To establish the structure for providing the balance of effort in management of group homes and contract services by July 1, 1982.
- To reduce the failure rate in contract agencies by 10% each FY for the next 2 years ending July, 1982.
- To establish a referral process for contract agencies & an annual descriptive catalog which outlines programs & placement criteria by June 30, 1981.
- To implement use of the IPP and it's manual for contract agencies by June 30, 1981.
- To expand by 10% availability of emergency foster home placements and other alternatives by June 30, 1981.

(cont. above)

INSTITUTIONS AND GROUP HOMES



● JUVENILE INSTITUTIONS

HIGHLAND RIM SCHOOL FOR GIRLS
SPENCER YOUTH CENTER
TAFT YOUTH CENTER
TENNESSEE RECEPTION & GUIDANCE CENTER
TENNESSEE YOUTH CENTER
WILDER YOUTH DEVELOPMENT CENTER

■ GROUP HOMES

BRADLEY COUNTY GROUP HOME
ELIZABETHTON GROUP HOME
INMAN GROUP HOME
KNOXVILLE GROUP HOME
LEBANON GROUP HOME
MEMPHIS GROUP HOME FOR GIRLS
MEMPHIS GROUP HOME-BOYS (HILLBROOK)
MEMPHIS GROUP HOME-BOYS (MASON)
MORNING STAR GROUP HOME
NASHVILLE GROUP HOME
OAK RIDGE GROUP HOME
WILLIAMSON COUNTY GROUP HOME

BEST AVAILABLE COPY

YOUTH DATA

YOUTH COMMITMENT INFORMATION *

	TENNESSEE RECEPTION AND GUIDANCE CENTER (MALES)	WILDER YOUTH DEVELOPMENT CENTER (MALES)	HIGHLAND RIM SCHOOL FOR GIRLS (FEMALES)	TOTAL MALE	TOTAL FEMALE	GRAND TOTAL
July, 1979	74	-	19	74	19	93
August	122	-	17	122	17	139
September	87	-	14	87	14	101
October	111	-	18	111	18	129
November	105	14	9	119	9	128
December	87	19	20	106	20	126
January, 1980	106	23	17	129	17	146
February	139	19	13	158	13	171
March	111	22	17	133	17	150
April	108	19	21	127	21	148
May	76	20	18	96	18	114
June	100	16	21	116	21	137
TOTAL	1,226	152	204	1,378	204	1,582*

*An additional 185 (51 males; 134 females) juveniles were classified by community classification at the regional level.

	SOUTH CENTRAL	FIRST TENNESSEE	MID-CUMBERLAND	SOUTH EAST	DELTA	WEST TENNESSEE	EAST TENNESSEE	UPPER CUMBERLAND	GRAND TOTAL
Males	0	21	12	0	2	4	9	3	51
Females	6	9	25	23	16	7	42	6	134
TOTAL	6	30	37	23	18	11	51	9	185

Total classifications during Fiscal Year - 1,767

* FY 79-80

EXPENDITURES
JUVENILE PROBATION/AFTERCARE *

01 Regular Salaries	$1,951,063.67
02 Employer Benefits	343,142.94
Total Personal Services & Benefits	2,294,206.61
03 Travel	162,176.15
04 Printing, Duplicating & Binding	22,396.49
05 Utilities and Fuel	- 0 -
06 Communications	67,191.18
07 Maintenance, Repairs & Service	2,630.55
08 Professional Services & Dues	1,287.88
09 Supplies and Materials	7,487.00
10 Rentals and Insurance	- 0 -
11 Motor Vehicle Operations	- 0 -
12 Awards and Indemnities	76.00
13 Grants and Subsidies	390.00
14 Unclassified	- 0 -
15 Stores for Resale, Reissue or Manufacture	- 0 -
16 Equipment	369.55
Total Other Expenditures	264,004.80
GRAND TOTAL	$2,558,211.41

FUNDING SOURCES,	
Appropriation	2,558,141.41
Federal	- 0 -
Current Services	- 0 -
Inter-Departmental Revenue	70.00
TOTAL FUNDING	$2,558,211.41

* FY 79-80

PROBATION AFTERCARE CASELOAD SUMMARY

UNRULY	UNOFFICIAL	FY 79-80 TOTAL
Average Beginning Each Month		154
New Cases	(52)	249
Transferred In	(1)	169
Released	(62)	235
Transferred Out	(0)	25
Average Ending Each Month		167
PROBATION		
Average Beginning Each Month		1,559
New Cases	(12)	1,863
Transferred In	(0)	334
Released	(2)	1,752
Transferred Out	(0)	474
Average Ending Each Month		1,557
AFTERCARE		
Average Beginning Each Month		2,500
New Cases		1,182
Transferred In		361
Released		1,545
Transferred Out		368
Average Ending Each Month		2,469
INTER-STATE COMPACT		
Average Beginning Each Month		149
New Cases		140
Transferred In		14
Released		190
Transferred Out		14
Average Ending Each Month		145
PLACEMENTS		
# Placements In Own Home		
# Placements in own home		1176
# Placements in homes of relatives		147
# Placements in institutions (mental)		90
# Placements in jobs		1420
# Placements in public school		964
# Placements in trade or private school		123
# Placements in military services		103
# Placements in community programs		632
OFFICER ACTIVITY		
# Studies completed		3193
# Home visits		32,422
# Collateral visits		62,429
# Juvenile court hearing attended		17,298
# Conferences with Judges		10,395
# Interviews with children		56,689
# Interviews with parents		38,617
Public Relations		220
OTHER		
# Juvenile referred for Mental/Physical exam		606
# ISC investigations		228
# ISC investigations out of state		169
# Visits to state vocational schools		815
# ISC placements out of state		71
# Foster home visits		2167
# Referred for diagnostic testing		480

AFTERCARE RELEASES & RECOMMITMENTS
FY 79-80

Month	Total	Recommitted	Remanded To Adult Court
July-79	160	26	14
Aug	124	50	5
Sept	163	42	5
Oct	137	46	6
Nov	100	44	2
Dec	110	39	Ø
Jan-80	107	47	5
Feb	134	40	4
March	91	24	4
April	132	39	5
May	110	34	6
June-80	177	36	1
Total Losses	1545	467	57

% Total Losses Recommitted 33.92

PROBATION RELEASES & COMMITMENTS
FY 79-80

MONTH	RELEASED	COMMITTED TO INSTITUTION
July, 1979	177	8
Aug.	136	20
Sept.	142	16
Oct.	170	24
Nov.	160	23
Dec.	103	17
Jan., 1980	132	29
Feb.	164	30
March	133	22
April	150	22
May	98	12
June, 1980	187	13
Total Releases	1,752	236

% Losses Committed 13.47

- Chart 1 derived from monthly statistical reports.

- Chart 2 collected separately from each region.

Some duplication of cases results from errors in manual record keeping.

PROBATION/AFTERCARE CASES-BY COUNTY

(July 1, 1979 thru June 30, 1980)

		# PLACED ON PROBATION BY COURT		# OF PROBATION CASES COMMITTED		# NEW AFTERCARE CASES		# OF AFTERCARE CASES RECOMMITTED OR REMANDED TO ADULT COURT	
		M	F	M	F	M	F	M	F
SHELBY	Fayette	6	-	-	-	3	-	-	-
	Shelby	1	-	-	-	191	17	135	9
	Tipton	-	-	-	-	2	-	1	-
WEST	Benton	4	-	-	-	-	-	-	-
	Carroll	19	3	2	-	12	-	1	-
	Chester	9	-	2	-	1	-	1	-
	Crockett	17	1	3	-	4	-	-	-
	Decatur	8	-	-	-	3	1	1	-
	Dyer	17	5	2	-	12	-	2	-
	Gibson	41	12	3	-	10	4	3	1
	Hardeman	21	7	1	1	3	1	1	-
	Hardin	29	1	2	-	5	-	1	-
	Haywood	4	6	3	-	6	-	2	-
	Henderson	14	1	1	-	1	1	-	-
	Henry	25	6	5	1	13	5	2	-
	Lake	3	-	-	-	3	-	-	-
	Lauderdale	51	12	5	-	17	1	2	-
	Madison	93	15	9	3	23	5	12	-
	McNairy	22	4	-	-	-	1	1	-
	Obion	16	5	3	1	4	2	-	1
	Weakley	19	5	3	1	4	2	-	1
MID-CUMBERLAND	Cheatham	12	2	3	-	13	-	2	-
	Davidson	-	-	-	-	53	6	30	1
	Dickson	9	1	1	1	6	2	2	-
	Houston	1	1	-	-	1	-	1	-
	Humphreys	13	4	-	-	4	-	-	-
	Montgomery	103	30	17	6	60	20	20	2
	Robertson	17	10	5	-	9	-	-	-
	Rutherford	58	18	8	2	13	2	5	1
	Stewart	17	-	1	-	4	-	-	-
	Sumner	28	5	4	-	13	1	9	-
	Trousdale	1	-	-	-	1	-	1	-
	Williamson	39	15	7	1	24	3	12	-
	Wilson	19	4	2	1	9	1	6	1
SOUTH CENTRAL	Bedford	17	14	3	2	15	4	2	2
	Coffee	26	11	3	6	9	6	2	-
	Franklin	39	14	5	-	11	-	5	-
	Giles	11	2	2	-	4	-	-	-
	Hickman	6	-	-	-	1	-	-	-
	Lawrence	23	6	3	-	11	-	1	-
	Lewis	1	1	-	-	-	-	-	-
	Lincoln	11	2	-	1	3	1	-	-
	Marshall	10	-	2	-	4	1	-	-
	Maury	68	17	8	-	21	1	3	4
	Moore	1	-	2	-	4	-	-	-
	Perry	3	-	-	-	-	-	-	-
	Wayne	4	-	-	-	3	-	-	-
UPPER-CUMBERLAND	Cannon	4	-	-	-	1	-	-	-
	Clay	1	-	-	-	-	-	-	-
	Cumberland	48	12	5	1	12	3	12	2
	DeKalb	2	1	2	-	4	-	-	-
	Fentress	9	4	2	-	4	1	1	-
	Jackson	7	-	2	-	3	-	1	-
	Macon	13	4	4	-	5	-	-	1
	Overton	5	-	1	-	2	-	2	1
	Pickett	-	-	-	-	-	-	-	-
	Putnam	83	27	6	1	7	4	2	3
	Smith	1	-	-	-	1	-	-	-
	Van Buren	1	-	-	-	-	-	-	-
	Warren	23	4	3	-	6	1	5	1
	White	14	3	4	-	8	-	4	-

PROBATION/AFTERCARE CASES-BY COUNTY (Continued)

		# PLACED ON PROBATION BY COURT		# OF PROBATION CASES COMMITTED		# NEW AFTERCARE CASES		# OF AFTERCARE CASES RECOMMITTED OR REMANDED TO ADULT COURT	
		M	F	M	F	M	F	M	F
SOUTHEAST	Bledsoe	4	-	1	-	2	3	-	-
	Bradley	39	4	10	3	18	12	15	4
	Grundy	-	2	-	-	6	-	1	-
	Hamilton	-	-	-	-	46	12	13	3
	Marion	5	5	-	1	-	1	2	-
	McMinn	1	-	-	-	3	3	3	-
	Meigs	14	4	2	1	2	1	-	-
	Polk	4	1	1	-	1	-	-	-
	Rhea	11	3	-	1	6	1	4	-
	Sequatchie	2	-	1	-	1	-	2	-
EAST TENNESSEE	Anderson	17	2	2	-	18	6	8	4
	Blount	53	16	9	5	17	9	1	2
	Campbell	19	8	2	-	3	-	6	1
	Claiborne	-	-	-	-	3	-	1	-
	Cocke	-	-	-	-	-	-	-	2
	Grainger	-	-	-	-	7	-	-	-
	Hamblen	21	8	2	-	22	2	7	3
	Jefferson	2	-	1	-	8	-	3	1
	Knox	1	-	-	-	63	17	26	4
	Loudon	20	6	1	2	4	6	2	1
	Monroe	26	2	6	-	11	-	9	1
	Morgan	6	1	-	-	-	-	1	-
	Roane	25	3	2	2	5	5	4	3
	Scott	1	2	-	-	1	-	-	-
	Sevier	-	-	-	-	6	3	1	-
	Union	6	1	-	-	1	-	-	-
FIRST TENNESSEE	Carter	27	5	3	2	4	3	-	-
	Greene	11	3	2	-	7	2	5	-
	Hancock	-	-	-	-	2	1	-	-
	Hawkins	9	2	-	-	7	1	3	2
	Johnson	10	10	1	1	1	1	-	-
	Sullivan	11	5	-	-	29	11	6	10
	Unicoi	14	3	-	-	2	-	-	-
	Washington	37	8	2	-	9	10	-	-
	STATE TOTAL	1,563	398	197	47	981	208	416	72

EXPENDITURES
FOSTER & GROUP HOMES *

01	Regular Salary	$ 830,747.81
02	Employer Benefits	136,330.13
Total Personal Services & Benefits		967,077.94
03	Travel	33,969.92
04	Printing, Duplicating & Binding	1,710.27
05	Utilities & Fuel	31,348.22
06	Communications	24,454.14
07	Maintenance, Repairs & Service	7,034.08
08	Professional Services & Dues	4,671.81
09	Supplies & Materials	161,622.09
10	Rentals & Insurance	53,817.97
11	Motor Vehicle Operations	18,139.16
12	Awards & Indemnities	16,594.85
13	Grants & Subsidies	333,2[illegible].75
14	Unclassified	- 0 -
15	Stores for Resale, Reissue or Manufacture	- 0 -
16	Equipment	8,227.30
Total Other Expenditures		694,805.56
	GRAND TOTAL	$1,661,883.50

FUNDING SOURCES	
Appropriation	1,005,136.18
Federal	- 0 -
Current Services	- 0 -
Inter-Departmental Revenue	656,747.32
TOTAL FUNDING	$1,661,883.50

* FY 79-80

GROUP HOMES, FOSTER CARE, AND CONTRACT AGENCIES

	TOTAL PLACEMENTS	SUCCESSFUL RELEASES	POPULATION BEGINNING OF YEAR	POPULATION END OF YEAR	AVERAGE DAILY POPULATION	AVERAGE LENGTH OF STAY	TOTAL SERVED	COST PER DAY
Group Homes	204	105	84	100	92	4.5 months	316	$32.98
Foster Care	79	56	54	44	45	247.0 days	133	8.57
Contract Agencies	136	83	75	45	58	247.0 days	211	13.81
	419	244	213	189	195	---	660	$23.35*

*Based on Expenditures, including Administrative costs.

GROUP HOME SUMMARY

	NASHVILLE (MALES)	MEMPHIS (FEMALES)	INMAN (FEMALES)	ELIZABETHTON (FEMALES)	BRADLEY COUNTY (FEMALES)	WILLIAMSON COUNTY —	KNOXVILLE (MALES)
Year Established	June 1974	Feb. 1975	May 1978	May 1978	Sept. 1979	Not	June 1978
Rated Capacity	10	10	10	10	10	Operational	10
Population (June 30, 1980)							
Total Admissions	31	26	28	29	15		35
Total Releases	21	16	20	24	4		22
Average Daily Population	9.1	7.4	7.8	8.9	7.8		9.6
Total Expenditures	$84,559.40	$74,253.42	$93,412.14	$103,467.15	$88,516.07	$429.94	$100,486.60
Average Annual Cost Per Resident							
Average Daily Cost Per Resident (365 Days)	$25.45	$27.49	$32.81	$31.85	$42.65		$28.68
Average Daily Cost of Food	$3.63	$2.45	$2.92	$2.48	$2.83		$2.35

	MADISONVILLE (FEMALE)	OAK RIDGE (FEMALE)	LEBANON (FEMALE)	MEMPHIS (HILLBROOK) (MALES)	MEMPHIS (MASON) (MALES)	MORNING STAR (MALES)	TOTAL
Year Established	March 1979	Sept. 1978	July 1978	July 1978	Oct. 1978	Jan. 1979	
Rated Capacity	10	10	10	10	10	8	118
Population (June 30, 1980)							
Total Admissions	37	17	32	23	25	18	316
Total Releases	20	10	22	15	15	12	201
Average Daily Population	9.7	8.4	8.2	8	6.7	6.8	98.4
Total Expenditures	$90,840.74	$71,287.31	$94,141.70	$95,364.07	$94,006.49	$114,894.89	$1,105,659.92
Average Annual Cost Per Resident							
Average Daily Cost Per Resident (365 Days)	$25.65	$50.52	$31.45	$32.66	$38.43	$46.29	
Average Daily Cost of Food	$2.31	$3.35	$2.43	$2.91	$3.37	$3.97	

EXPENDITURES - YOUTH INSTITUTIONS (FY 79-80)

		HIGHLAND RIM SCHOOL FOR GIRLS	SPENCER YOUTH CENTER	TAFT YOUTH CENTER	TENNESSEE RECEPTION & GUIDANCE CENTER	TENNESSEE YOUTH CENTER	WILDER YOUTH DEVELOPMENT CENTER	TOTALS
010	Regular Salaries	$1,322,364.57	$2,019,415.85	$1,930,995.22	$840,474.95	$687,874.72	$1,192,761.71	$7,993,887.02
012	Longevity	20,850.00	30,210.00			13,890.00	15,120.00	80,070.00
014	Overtime							
02	Employer Benefits	233,878.91	351,838.35	355,988.41	127,468.51	125,519.25	208,160.12	1,402,859.55
TOTAL PERSONNEL SERVICES & BENEFITS		$1,577,093.48	$2,401,464.20	$2,286,983.63	967,943.46	$827,283.97	1,416,047.83	9,476,816.57
03	Travel	24,414.37	20,344.38	27,391.77	18,980.67	21,997.94	16,114.48	129,243.61
04	Printing, Duplicating & Binding	315.05	12,815.43	2,008.35	6,448.70	344.75	9,704.12	31,636.40
05	Utilities & Fuel	131,600.44	319,886.21	305,429.35	63,433.44	85,548.47	125,045.14	1,030,943.05
06	Communications	15,964.62	29,372.49	23,435.51	18,682.89	10,409.82	16,638.99	114,504.32
07	Maintenance, Repairs & Service	9,539.83	18,489.55	24,118.35	9,772.64	28,630.24	49,287.45	139,838.06
08	Professional Services & Dues	27,411.05	18,906.48	36,095.13	271,435.81	11,470.29	29,587.58	394,906.33
09	Supplies & Materials	158,724.56	396,817.78	464,574.99	181,630.18	143,518.60	247,352.59	1,592,618.70
10	Rentals & Insurance	9,074.50	4,376.75	3,482.53	3,072.50	4,936.50	6,322.82	31,265.60
11	Motor Vehicle Operation	3,423.64	7,451.29	8,839.82	3,979.15	3,609.58	7,672.20	34,975.68
12	Awards & Indemnities	4,300.75	16,566.00	12,307.21	1,244.97	10,776.55	9,785.50	54,980.98
13	Grants & Subsidies	10,544.15	7,030.42	45,569.52	12,500.55	5,750.88	10,309.92	91,705.44
14	Unclassified	8,571.00	1,358.00			4,454.00	2,081.00	16,464.00
15	Stores for Resale, Reissue & Mfg.		14,564.57	22,067.37	2,718.74	39,989.73		79,340.41
16	Equipment	9,034.71	11,954.83	17,628.83	31,027.91	20,281.84	8,245.41	98,173.53
TOTAL OTHER EXPENDITURES		$ 412,918.67	$ 879,924.18	$ 992,948.72	$ 624,928.15	$ 391,719.19	538,147.20	3,840,596.11
GRAND TOTAL		$1,990.012.15	$3,281,398.38	$3,279,932.35	$1,592,871.61	$1,219,003.16	$1,954,195.03	$13,317,412.68
FUNDING SOURCES								
Appropriation		1,886,625.79	2,961,328.85	3,021,717.91	1,525,694.49	1,078,005.03	$1,784,592.12	$12,257,964.19
Federal		8,591.00						8,591.00
Current Services-Department Revenue		5,961.47	23,896.54	54,607.17	3,364.50	32,906.87	2,072.63	122,809.18
Inter-Departmental Revenue		88,833.89	296,172.99	203,607.27	63,812.62	108,091.26	167,530.28	928,048.31
TOTAL FUNDING		$1,990,012.15	3,281,398.38	3,279,932.35	1,592,871.61	1,219,003.16	$1,954,195.03	#13,317,412.68

YOUTH INSTITUTION SUMMARY FY 79-80

	HIGHLAND RIM SCHOOL FOR GIRLS	SPENCER YOUTH CENTER	TAFT YOUTH CENTER	TENNESSEE RECEPTION AND GUIDANCE CENTER	TENNESSEE YOUTH CENTER	WILDER YOUTH DEVELOPMENT CENTER	TOTAL
Year Established	1917	1911	1918	1921	1961	1971	
Rated Capacity (November, 1980)	176	228	203	170	140	188	1,105
Population (June 30, 1980)	94	301	175	113	135	148	966
Total Admissions	194	622	285	1,480	217	256	3,054
Total Releases	214	600	284	1,404	189	161	2,852
Average Daily Population	79	280	175	100	110	133	877
Total Expenditures	$ 1,990,012.15	$ 3,281,398.38	$ 3,279,932.35	$ 1,592,871.61	$ 1,219,003.16	$ 1,954,195.03	$13,317,412.68
Average Annual Cost Per Resident	$25,190.03	$11,719.27	$18,742.47	$15,928.71	$11,081.84	$14,693.19	$15,185.19
Average Daily Cost Per Resident (366 Days)	$68.83	$32.02	$51.21	$43.52	$30.28	$40.15	$41.49
Average Daily Cost of Food Per Resident	$3.00	$2.07	$3.66	$2.70	$1.83	$2.90	
Average Annual Cost of Clothing Per Resident	$53.21	$58.67	$165.71	$100.85	$49.85	$153.10	
Average Annual Cost of Medicine Per Resident	$24.36	$ .72	$32.91	$63.00	$32.86	$18.74	
Number of Employees (June, 1980)	104	186	189	107	61	118	765

ANNUAL POPULATION COMPARISON
(JUNE 30TH OF EACH YEAR)

FACILITY	1974	1975	1976	1977	1978	1979	1980
Highland Rim School for Girls	172	138	111	135	112	103	94
Spencer Youth Center	293	264	320	366	350	289	301
Taft Youth Center	289	350	215	278	294	175	175
Tennessee Reception & Guidance Center	91	71	128	122	145	130	113
Tennessee Youth Center	90	113	104	126	119	117	135
Wilder Youth Development Center	182	162	175	175	143	152	148
Sub-Totals	1,117	1,098	1,053	1,202	1,163	966	966
Group Homes	3	16	14	16	28	84	100
GRAND TOTALS	1,120	1,114	1,067	1,218	1,191	1,050	1,066

TOTAL OFFENDERS RECEIVED DURING FISCAL YEAR 79-80*

FACILITY	73-74	74-75	75-76	76-77	77-78	78-79	79-80
Highland Rim School for Girls	331	288	222	202	169	322	194
Spencer Youth Center	545	569	543	770	690	589	622
Taft Youth Center	732	873	692	406	380	270	285
Tennessee Youth Center	140	135	207	225	210	209	217
Wilder	300	283	224	261	273	299	256
	2,048	2,148	1,888	1,864	1,722	1,689	1,574

*Received from classification (including Tennessee Reception and Guidance Center) and other institutions.

YOUTH INSTITUTIONAL RELEASES*

(FY 79-80)

	TENNESSEE RECEPTION & GUIDANCE CENTER	HIGHLAND RIM SCHOOL FOR GIRLS	WILDER YOUTH DEVELOPMENT CENTER	SPENCER YOUTH CENTER	TAFT YOUTH CENTER	TENNESSEE YOUTH CENTER	TOTAL RELEASES
July, 1979	12	29	24	42	20	9	136
Aug.	13	20	29	65	16	21	164
Sept.	10	13	14	42	10	5	94
Oct.	5	10	18	24	12	4	73
Nov.	5	11	16	47	25	10	114
Dec.	4	13	13	24	27	9	90
Jan., 1980	2	8	10	31	12	12	75
Feb.	-	-	8	40	7	8	63
March	4	12	13	32	17	10	88
April	5	11	10	32	17	13	88
May	5	18	31	87	28	8	177
June	8	13	7	27	31	13	99
	73	158	193	493	222	122	1,261

*Releases to aftercare, inter-state compact, court, or adult system; this data does not include those transferred to group homes, foster and contract services, other State agencies or other institutions.

YOUTH TRANSFERS FROM INSTITUTIONS (FY 79-80)

	CONTRACT OR GROUP HOMES	FOSTER CARE	MENTAL HEALTH	INTER-INSTITUTIONS	OTHER*	TOTAL
Tennessee Reception & Guidance Center	72	1	6	1,118	-	1,197
Highland Rim School for Girls	27	13	7	157	9	213
Wilder Youth Development Center	42	6	7	9	2	66
Spencer Youth Center	32	-	18	57	-	107
Taft Youth Center	-	-	-	3	-	3
Tennessee Youth Center	2	-	-	63	-	65
TOTAL	175	20	38	1,407	11	1,651

*Human Services, Maternity Pass

YOUTH SURVEY DATA: EXPLANATION

The following data were compiled from a survey of all youths in residential placement on October 20, 1980. Included were youths in foster homes, contract agencies, group homes, and institutions. Survey forms were completed by counselors for group homes and institutions and by foster home counselors for foster and contract placements.

COUNTY OF COMMITMENT
AS OF OCTOBER, 1980

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
Anderson	17	5	-	22	2.1
Bedford	2	2	-	4	0.4
Benton	-	-	-	-	-
Bledsoe	2	1	-	3	0.3
Blount	23	5	2	30	2.9
Bradley	22	6	-	28	2.7
Campbell	8	-	3	11	1.1
Cannon	-	-	-	-	-
Carroll	7	1	-	8	0.8
Carter	3	2	-	5	0.5
Cheatham	6	-	-	6	0.6
Chester	-	-	-	-	-
Claiborne	-	-	-	-	-
Clay	-	-	-	-	-
Cocke	-	-	-	-	-
Coffee	9	3	1	13	1.3
Crockett	4	-	-	4	0.4
Cumberland	7	1	1	9	0.9
Davidson	67	1	3	71	6.9
Decatur	2	-	-	2	0.2
Dekalb	4	-	-	4	0.4
Dickson	5	-	1	6	0.6
Dyer	6	-	2	8	0.8
Fayette	-	-	-	-	-
Fentress	5	1	1	7	0.7
Franklin	8	3	2	13	1.3
Gibson	6	-	2	8	0.8
Giles	1	-	-	1	0.1
Grainger	2	-	-	2	0.2
Green	5	1	1	7	0.7
Grundy	1	-	-	1	0.1
Hamblen	15	2	3	20	1.9
Hamilton	41	3	7	51	4.9
Hancock	-	-	1	1	0.1
Hardeman	3	1	1	5	0.5
Hardin	5	-	-	5	0.5
Hawkins	7	2	2	11	1.1
Haywood	4	-	-	4	0.4
Henderson	2	-	-	2	0.2
Henry	7	-	-	7	0.7

COUNTY OF COMMITMENT (OCTOBER, 1980)
(Continued)

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
Hickman	-	-	-	-	-
Houston	5	-	-	5	0.5
Humphries	2	-	-	2	0.2
Jackson	5	-	-	5	0.5
Jefferson	3	-	-	3	0.3
Johnson	-	1	-	1	0.1
Knox	61	7	5	73	7.1
Lake	2	-	-	2	0.2
Lauderdale	9	-	-	9	0.9
Lawrence	3	-	-	3	0.3
Lewis	-	-	-	-	-
Lincoln	2	-	-	2	0.2
Loudon	-	1	1	2	0.2
McMinn	6	2	-	8	0.8
McNairy	5	-	-	5	0.5
Macon	4	-	-	4	0.4
Madison	18	1	3	22	2.1
Marion	1	-	-	1	0.1
Marshall	3	-	-	3	0.3
Maury	14	1	-	15	1.4
Meigs	2	-	-	2	0.2
Monroe	13	-	3	16	1.5
Montgomery	18	3	14	35	3.4
Moore	-	-	-	-	-
Morgan	-	-	-	-	-
Obion	7	-	-	7	0.7
Overton	-	-	-	-	-
Perry	-	-	-	-	-
Pickett	-	-	-	-	-
Polk	-	-	-	-	-
Putnam	10	3	1	14	1.4
Rhea	3	2	4	9	0.9
Roane	10	3	2	15	1.4
Robertson	5	1	2	8	0.8
Rutherford	9	4	1	14	1.4
Scott	-	-	-	-	-
Sequatchie	3	-	-	3	0.3
Sevier	3	-	1	4	0.4
Shelby	200	18	13	231	22.3
Smith	4	-	-	4	0.4
Stewart	5	-	-	5	0.5
Sullivan	26	1	4	31	3.0
Sumner	12	2	2	16	1.5
Tipton	5	-	-	5	0.5
Trousdale	1	-	-	1	0.1
Unicoi	4	-	-	4	0.4
Union	-	-	-	-	-
Van Buren	-	1	-	1	0.1
Warren	2	-	-	2	0.2
Washington	11	3	2	16	1.5
Wayne	2	-	-	2	0.2
Weakley	9	-	-	9	0.9
White	3	-	1	4	0.4
Williamson	19	5	-	24	2.3
Wilson	7	2	-	9	0.9
	842	101	92	1,035	100.0

OFFENSE LIST (OCTOBER, 1980)

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
Murder/nonnegligent manslaughter	3	-	-	3	0.3
Negligent manslaughter	3	-	1	4	0.4
Forcible rape	7	-	1	8	0.8
Robbery	52	-	2	54	5.2
Aggravated assault	24	-	1	25	2.4
Other assault	59	1	1	61	5.9
Burglary/breaking and entering	271	19	16	306	29.7
Grand Larceny/theft (not vehicle) equal or greater than $100	49	5	5	59	5.7
Petit Larceny/theft (not vehicle) less than $100	79	5	11	95	9.2
Vehicle Theft	68	5	3	76	7.4
Arson	17	-	-	17	1.7
Forgery or counterfeiting (not checks)	6	-	-	6	0.6
Check offenses	8	-	-	8	0.8
Fraud	1	1	-	2	0.2
Embezzlement	-	-	-	-	-
Stolen property: buying, receiving or possessing	32	2	-	34	3.3
Vandalism	14	-	3	17	1.7
Weapons: carrying, illegally possessing	6	-	-	6	0.6
Sex Offenses (except forcible rape and prostitution)	12	-	1	13	1.3
Prostitution and commercialized vice	-	1	-	1	0.1
Sale of narcotic drugs (except marijuana)	2	-	-	2	0.3
Possession of narcotic drugs (except marijuana)	3	-	-	3	0.3
Sale of marijuana	1	-	-	1	0.1
Possession of marijuana	12	-	1	13	1.3
Gambling	-	-	-	-	-
Offenses against family & children	-	-	-	-	-
Driving while intoxicated	5	-	1	6	0.6
Alcohol law violations	13	-	1	14	1.4
Disorderly conduct	10	2	2	14	1.4
Vagrancy	1	-	-	1	0.1
Trespassing	2	-	-	2	0.2
Escape	4	-	-	4	0.4
STATUS OFFENSES					
Truancy	6	11	10	27	2.6
Moral offenses	1	-	-	1	0.1
Runaway	38	31	20	89	8.6
Unruly	16	15	9	40	3.9
Other status Offenses	12	3	1	16	1.6
Other	1	-	-	1	0.1
TOTAL	838	101	90	1,029	100.0
Missing cases	3	-	3	6	

SEX (OCTOBER, 1980)

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
Male	751	41	60	852	82.4
Female	90	60	32	182	17.6
TOTAL	841	101	92	1,034	100.0
Missing Cases	-	-	1	1	

PRESENT AGE *

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
12 and Under	6	-	2	8	0.8
13	19	4	3	26	2.5
14	90	13	4	107	10.4
15	128	33	15	176	17.0
16	236	33	32	301	29.1
17	281	17	34	332	32.1
18	78	1	1	80	7.7
Over 18	2	-	1	3	0.3
	840	101	92	1,033	100.0
Missing Cases	1	-	1	2	

ETHNIC *

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
White	534	76	76	686	66.3
Black	302	25	15	342	33.1
American Indian	2	-	-	2	0.2
Other Spanish Heritage	1	-	-	1	0.1
Other	2	-	1	3	0.3
	841	101	92	1,034	100.0
Missing Cases	-	-	1	1	

LIVING ARRANGEMENT AT TIME OF ARREST *

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
WITH OTHERS:					
Natural Father Only	34	3	8	45	4.4
Natural Mother Only	288	38	-	326	31.6
Both Natural Parents	199	25	29	253	24.5
Natural Father and Female Guardian	18	2	20	40	3.9
Natural Mother and Male Guardian	122	12	3	137	13.3
Male Guardian Only	5	-	14	19	1.8
Female Guardian	23	2	-	25	2.4
Male and Female Guardians	18	2	-	20	1.9
Other Relatives	64	3	6	73	7.1
Girlfriend/Boyfriend	12	2	4	18	1.7
Group Home/Halfway House	40	6	1	47	4.6
Military	-	-	2	2	0.2
ALONE:					
Fixed Abode	2	1	1	4	0.4
No Fixed Abode	8	-	2	10	1.0
Other Living Arrangement	6	4	2	12	1.2
Unknown	-	-	-	-	-
	839	100	92	1031	100.0
Missing Cases	2	1	1	4	

*As of October, 1980.

SCHOOL STATUS AT TIME OF ARREST*

STATUS	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
1 - In School	472	77	76	625	60.5
2 - Not Enrolled (Dropped Out or Expelled)	348	23	14	385	37.2
3 - High School Graduate	4	-	-	4	0.4
4 - College	-	-	-	-	-
5 - Vocational School	5	1	-	6	0.6
6 - Other	6	-	-	6	0.6
7 - Unknown	6	-	1	7	0.7
	841	101	91	1,033	100.0
Missing Cases	-	-	2	2	

PARENTS' LIVING ARRANGEMENTS*

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
Living Together	225	29	20	274	26.7
Separated	159	8	12	179	17.4
Divorced	292	50	41	383	37.3
One or More Deceased	152	14	19	185	18.0
Other	6	-	-	6	0.6
	834	101	92	1,027	100.0
Missing Cases	7	-	1	8	

MAJOR FAMILY PROBLEM*

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
Parental Neglect	312	44	32	388	58.0
Parental Alcoholism	80	10	18	108	16.2
Parental Abuse	21	3	5	29	4.3
Parental Drug Abuse	7	-	1	8	1.2
Parental Mental or Emotional Illness	29	7	15	51	7.6
Parental Abuse	8	5	1	14	2.1
Sibling Abuse	39	-	-	39	5.8
Sibling Drug Abuse	25	3	-	28	4.2
Sibling Alcoholism	4	-	-	4	0.6
	525	72	72	669	100.0
Missing Cases	316	29	21	366	

*As of October, 1980.

TESTED LEVEL OF EDUCATION
(CALIFORNIA ACHIEVEMENT TEST-CUMULATIVE SCORE)*

		INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
Illiterate	0	2	-	1	3	0.3
	1	23	3	-	26	2.5
	2	98	5	-	103	10.1
	3	131	9	4	144	14.1
	4	126	9	1	136	13.3
	5	119	12	4	135	13.2
	6	110	19	5	134	13.1
	7	83	9	6	98	9.6
	8	65	6	9	80	7.8
	9	32	16	16	64	6.3
	10	19	10	12	41	4.0
	11	9	-	18	27	2.7
	12	7	1	6	14	1.4
Above	12	7	-	1	8	0.8
Not Tested		8	-	-	8	0.8
		839	99	83	1,021	100.0
Missing Cases		2	2	10	14	

HANDICAPPING CONDITION*

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
Educable Mentally Retarded	38	3	10	51	5.5
Trainable Mentally Retarded	5	1	2	8	0.9
Profoundly Mentally Retarded	-	-	-	-	-
Speech Impaired	1	-	-	1	0.1
Language Impaired	-	-	-	-	-
Deaf	-	-	-	-	-
Hearing Impaired	-	-	-	-	-
Blind	-	-	-	-	-
Visually Limited	-	-	-	-	-
Physically Handicapped	2	1	1	4	0.4
Health Impaired	-	-	-	-	-
Pregnant	1	1	2	4	0.4
Learning Disorders	12	3	2	17	1.8
Learning Problems	12	9	10	31	3.3
Behaviorally Disordered	659	46	12	717	76.9
Social Maladjusted	18	8	6	32	3.4
Severely Multiply Handicapped	2	-	-	2	0.2
Intellectually Gifted	-	-	1	1	0.1
Deaf-Blind	-	-	-	-	-
Other	1	5	1	7	0.8
None	9	8	41	58	6.2
	760	85	88	933	100.0
Missing Cases	81	16	5	102	

*As of October, 1980

NUMBER OF TIMES ON PROBATION*

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
0	204	22	28	254	25.1
1	366	57	39	462	45.7
2	151	15	10	176	17.4
3	54	7	3	64	6.3
4	20	-	4	24	2.4
5	12	-	1	13	1.3
6	6	-	-	6	0.6
More Than 6	7	-	5	12	1.2
	820	101	90	1,011	100.0
Missing Cases	21	-	3	24	

NUMBER OF TIMES INSTITUTIONALIZED*

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
0	-	13	10	23	2.3
1	483	59	51	593	58.8
2	183	23	25	231	22.9
3	98	2	4	104	10.3
4	36	1	1	38	3.8
5	12	1	-	13	1.3
6	4	1	-	5	0.5
More Than 6	-	1	-	1	0.1
	816	101	91	1,008	100.0
Missing Cases	25	-	2	27	

Aftercare begins when a youth has been placed in an institution.

Therefore, some of the numbers in the chart above may be duplicated in the chart on aftercare.

NUMBER OF TIMES ON AFTERCARE*

	INSTITUTION TOTAL	GROUP HOME TOTAL	FOSTER/ CONTRACT TOTAL	TOTAL JUVENILE	%
0	528	57	16	601	59.1
1	169	36	57	262	25.8
2	79	7	13	99	9.7
3	20	1	4	25	2.4
4	10	-	1	11	1.1
5	8	-	-	8	0.8
6	6	-	-	6	0.6
More Than 6	5	-	-	5	0.5
	825	101	91	1,017	100.0
Missing Cases	16	-	2	18	

*As of October, 1980

DIVISION OF AGRI-INDUSTRIES

The Division of Agri-Industries provides coordination and management of Tennessee State Industries and Institutional Farms. Agri-Industries is moving toward the "free venture model" concept of prison industries and farms. In such a model the resident works under conditions which approximate the free world as closely as possible, given the constraints of a prison environment. The resident learns good work habits through the use of time clocks, production quotas, crop yields, grievance procedures, job promotion, incentive pay, and interpersonal communications and interactions with co-workers and civilian supervisors. The resident is also charged with some degree of responsibility in order to experience both the peer group pressures and management pressures that are also present in the free world environment. He/she can acquire a marketable skill which will enable him/her to reenter society as a productive member. Areas of job training include wood working, metal fabrication, welding, data processing, dental appliances manufacturing, dairy operation, beef and swine farming, row crop and truck farming, equipment maintenance and operation, sign manufacturing, administrative and clerical skills.

Tennessee Agri-Industries has two major sections: Tennessee State Industries and Institutional Farms. Each section is headed by a Director who reports to the Assistant Commissioner for Agri-Industries. Each Director is charged with the responsibility for production and for efficient operation of the section.

TENNESSEE STATE INDUSTRIES has continued to work toward upgrading all areas of operation in order to approximate private industry conditions. Efforts have been made to improve efficiency by these methods: incorporating plants which produce similar products, redesigning plant layouts to improve material flow, designing new products for cost effectiveness, upgrading physical plants to better comply with health and safety standards.

Construction was completed on two major industries which opened in the first quarter of Fiscal Year 1980-81: Data Processing and License Plates.

Tennessee State Industries employed approximately 488 residents and 70 civilians in manufacturing operations during Fiscal Year 1979-80. Other residents were employed on projects (other than production) such as painting and cleanup campaigns. A major fire in the Metal Plant in October 1979 caused a temporary shutdown of manufacturing operations, with a gradual start-up in February 1980. The following chart reflects average employment in the plants:

TENNESSEE STATE INDUSTRIES TENNESSEE STATE PRISON	
Support Services	25
Warehouse	28
Wood Plant	142
Metal Plant	108
Print Shop	13
Sign Shop	7
Soap & Chemical	4
Paint Shop	18
Moving Services	12
	357

TENNESSEE STATE INDUSTRIES TURNEY CENTER	
Dental Lab	10
Clothing Plant	71
Wood	20
Data Processing	30
	131

The average resident wage was fifty cents an hour in FY 79-80. All plants operated on an incentive basis related to productivity of the plant. The average wage increased only one cent an hour, or two percent, because of the number of nonproductive hours expended in rebuilding the Metal Plant and the flat rate pay for support staff. Total production was $4,500,000 with the per resident hour worked at $10.04. Average production per resident employed was $9,221.

Tennessee State Industries closed FY 79-80 with a net profit of $69,000. This is a decrease of $170,729 over FY 78-79. The net profit figure for FY 78-79 was overstated due to the nonaccrued basis of accounting used by State Government, which caused an understatement of net income for FY 79-80 of approximately $600,000. A modified accrual system now in use will more accurately reflect profit and loss on future statements.

Tennessee State Industries has two major capital improvement projects which should significantly increase revenues in FY 80-81, license plate manufacturing and data processing. Projected revenues from these two industries is approximately $1.5 million. An additional 130 to 150 residents will be employed in these new industries.

It is the goal of Tennessee State Industries to have a viable manufacturing industry in each adult facility. It is hoped that residents who have been provided an occupation will learn good work habits, a marketable skill, fiscal responsibility from managing earnings, and acquire a sense of achievement.

INSTITUTIONAL FARMS - The broad goals and objectives of Institutional Farms are to utilize resident labor in producing food and other farm related goods for the Department and other State agencies, to teach residents good work habits, and marketable skills.

The Division of Institutional Farms operates four sites: Fort Pillow Farm near Ripley in West Tennessee, Cockrill Bend Farm near Nashville, Taft/ Bledsoe near Pikeville in East Tennessee, and Morgan County Farm near Petros in East Tennessee. Institutional Farms consist of 12,000 acres of farm land, Fort Pillow being the largest and Morgan County being the smallest.

Institutional Farms closed FY 79-80 with an operating loss of $268,000. The primary reasons for this loss were disease in the dairy herds, wet weather during planting and harvesting season, and depressed market prices on soybeans, pork and beef. As stated above, when accruals are not recognized, profitability is understated. Also, a turnover in key supervisory personnel at Cockrill Bend Farm and management problems within the section contributed to the loss.

In FY 79-80, the farm program employed an average of 108 residents on a full time basis and 42 civilian employees. Additional residents are used as work situations dictate. The numbers range from 25 to 300 at any given time. The following chart reflects average employment at the locations:

DIVISION OF INSTITUTIONAL FARMS
FISCAL YEAR ENDING 6/30/80

	Number of Personnel	Average Number of Residents
Fort Pillow	14	47
Cockrill Bend	14	37
Taft	7	17
Morgan County	2	7
Central office	6	0
TOTAL	42	108

The farms provide milk, eggs, pork and beef to correctional institutions statewide and other State agencies. The farms produce soybeans as a cash crop, along with corn, wheat, and other grains for livestock feed. The program provides limited quantities of fresh vegetables for use in the institutions.

More attention will be devoted to the raising of truck crops for food production. The farms provide a working laboratory for the University of Tennessee College of Veterinary Services. Other projects are underway with the University School of Agriculture to improve farming operation and technology.

DIVISION OF AGRI - INDUSTRIES

(PURPOSE)

To economically provide constructive work for inmates to promote marketable skills.

(GOALS)

To economically provide constructive work for inmates to promote marketable skills.

(ACTION PLANS)

- To evaluate organizational structure by September 1980, and to implement new projects to meet employment goals with no increase in civilian personnel.
- To research and evaluate production methods and techniques and to phase out and replace obsolete equipment.
- To engage in vigorous market analysis calculations by December 1980; To complete construction of standard cost system by June 1981.
- To increase annual inventory turnover from present two (2) to three (3) by June, 1981, and four (4) by June, 1982.
- To improve product image and organizational credibility.
- To justify need for adequate working capital and to demonstrate ability to manage same; to have enabling legislation by June, 1982.
- To participate in the establishment and orientation of the advisory board.
- To inventory all machinery and equipment as to location and condition and provide for highest and best use by October 1980.
- To improve transportation efficiency by June, 1981.

TENNESSEE STATE INDUSTRIES
EXPENDITURES
FYE 6/30/79 AND FYE 6/30/80

OBJECT CODE	ACCOUNT DESCRIPTION	F Y E 6/30/79	F Y E 6/30/80
01	Salaries and Wages	$776,912.07	$849,286.16
02	Employee Benefits	126,317.18	148,008.82
	Total 01 and 02	903,229.25	997,294.98
03	Travel	98,837.48	100,373.93
04	Printing and Duplicating	-0-	4,773.71
05	Utilities & Fuel	92,010.63	120,362.99
06	Communications & Shipping	10,470.52	16,649.24
07	Maintenance, Repairs & Service	44,640.02	61,491.45
08	Dues & Subscriptions	5,548.09	1,251.81
09	Supplies	114,201.68	142,567.52
10	Rentals & Insurance	1,362.89	889.00
11	Motor Vehicle Operation	3,982.27	5,908.17
12	Awards & Indemnities	176,508.77	224,223.05
13	Grants & Subsidies	135.00	300.00
15	Stores for Manufacturing & Resale	1,916,218.59	3,020,934.75***
16	Equipment	16,085.51	21,976.85
	Total 03 thru 16	$2,480,001.45	$3,721,702.47
	Total Expenditures	$3,383,230.70	$4,718,997.45

FUNDING

Revolving Fund		
Current Services (CIM & County)	934,002.85	824,271.65
Inter-Departmental (State Agencies)	3,597,908.60*	3,502,598.83**
	$4,531,911.45	$4,326,870.48
REVENUE LESS EXPENSES	$1,148,680.75	(392,126.97)

FOOTNOTES

*Includes revenue collected from mattress sales to Alabama in FYE 6/30/79 with corresponding $600,000 in Accounts Payable being paid in FYE 6/30/80.

**Does not include $205,200 in Regional Prison furniture which was manufactured for delivery prior to June 30th, but was not delivered.

***Consists of $1.6 Million in raw materials and work in process inventory which was paid for FYE 6/30/80 which sales will be realized on in FYE 6/30/81.

INSTITUTIONAL FARMS
EXPENDITURES
FYE 6/30/79 AND FYE 6/30/80

OBJECT CODE	ACCOUNT DESCRIPTION	FYE 6/30/79	FYE 6/30/80
01	Regular Salaries and Wages	$406,758.85	$406,466.10
02	Employee Benefits	67,773.53	75,512.16
	Total 01 and 02	474,532.38	481,978.26
03	Travel	55,327.08	53,564.89
04	Printing, Duplicating & Film Process	3,448.07	3,340.78
05	Utilities & Fuel	158,883.61	120,914.23
06	Communication & Shipping	10,059.62	17,646.31
07	Maintenance, Repairs & Service	21,590.52	18,702.97
08	Professional & Administrative Service	40,682.95	22,410.41
09	Supplies	862,230.50	1,052,186.07**
10	Rental & Insurance	94,303.44	86,055.63
11	Motor Vehicle Operation	105,289.47	157,813.03
12	Awards & Indemnities	102,655.55	92,832.02
13	Grants & Subsidies	20.55	20.00
15	Items for Resale	20,565.34	36,217.49
16	Equipment	145,365.34	216,258.04
17	Land	-0-	1,305.00
18	Buildings	592.30	3,618.42
	Total of 03 thru 18	$1,621,014.34	$1,882,885.29
	Total Expenditures	$2,095,546.72	$2,364,863.55
FUNDING			
	Revolving Fund	-0-	$119,626.83
	Current Service Revenue	812,635.33	628,446.93
	Inter-departmental Revenue	1,311,010.77	1,332,472.79*
	Total Funding	$2,123,646.10	$2,080,546.55
REVENUE LESS EXPENSES			
	Net Income or (loss)	$28,099.38	($284,317.00)
	Increase in Fund Equity for FY 79/80		63,461.35

*Does not reflect estimated $268,000 in uncontrollable losses.

**Does not reflect $177,000 in supplies which will be used in FYE 6/30/81 with subsequent revenue collection in FYE 6/30/81.

DIVISION OF ORGANIZATION DEVELOPMENT

The Division of Organization Development was established during the current administration's reorganization of the Department. An Assistant Commissioner for the Division was appointed September, 1979, to provide direction to the Division's five sections, which include: Internal Audit, Management Information Systems, Planning and Research, Staff Development and Training, and Volunteer Services. These sections were established under one Division for the purpose of providing developmental support services, especially those related to administrative or programmatic change. The Division will help integrate departmental goals and objectives, building on mutual interests that will enhance the quality of work life and promote creativity.

The purpose of the Division of Organization Development is realized through the goals established by each of its sections.

INTERNAL AUDIT SECTION

GOAL - To examine and evaluate program and fiscal operations of the Department at the direction of the Commissioner.

A Director of Internal Audit was employed January, 1980, to head the Department's Internal Audit section. Under the general supervision of the Director, the Internal Audit section provides management an analysis of the effectiveness, efficiency, and economy of operations through audits of fiscal and programmatic functions.

A major function of this section is to conduct fixed post audits in the Department's adult and youth institutions. Such audits provide a staffing pattern for more efficient security functions. Other functions of this section include researching past audits of the Department, monitoring departmental compliance with noted audit exceptions, and conducting special audits as directed by the Commissioner.

MANAGEMENT INFORMATION SYSTEMS

GOAL - To develop systems for maintenance, retrieval and analysis of information necessary for efficient management of the Department.

The Management Information Systems section was organized in September, 1979, in order to consolidate the Central Records team and the Management Systems team, which have many associated objectives. The Director of Management Systems was appointed to provide leadership to this new section.

The Central Records team, comprised of a manager and nine staff, is charged with the responsibility of maintaining and providing a central repository of information on all adult offenders. During the past year, an analysis of all Central Records job functions was performed to eliminate manual tasks which have been incorporated in OBSCIS (Offender-Based State Correctional Information System). Among those tasks were the posting of

information to files and ledgers, preparing parole eligibility lists and manually tracking inmates on escape or with unprocessed additional sentences. In the next fiscal year, a reorganization of work will increase the effectiveness and responsiveness of the section to the information requests of institutional personnel, residents, courts, law enforcement agencies, attorneys, news media, and citizens.

The Management Systems team, comprised of the Director of Management Information Systems and seven staff, is responsible for developing, implementing, and managing the ongoing production of all data processing information systems for the Department. During the last fiscal year, several accomplishments have been made in these areas. Training was given to Central Records and Institutional Records personnel in the coding and entering of all convictions, disciplinary infractions, good and honor time loss, detainers/warrants and reclassifications into OBSCIS. The OBSCIS on-line inquiry capability was expanded to provide greater access to offender information at the institutional level. Through seminars, individual training sessions, and OBSCIS Newsletters, an increased utilization of OBSCIS was realized.

The Trust Fund Accounting System, an on-line accounting system which is used to maintain resident accounts similar to a checking account, was expanded to include Bledsoe County Regional Facility, Tennessee Prison for Women, Memphis Correctional Center, and Turney Center. Trust Fund training sessions were conducted for Nashville Regional, DeBerry Correctional Institute, and Brushy Mountain Penitentiary. The terminals at the institutions are utilized in posting deposits, withdrawals, and obligations to these accounts, receiving transaction registers and inquiring into residents' trust account balances.

In compliance with Executive Order #45, issued in March, 1977, the Management Systems section has effected a Forms Management Program in order to standardize forms used throughout the Department.

Two complete systems were developed and implemented during this fiscal year. These are the Volunteer Services Reporting System (VSRS) and the Interim Probation Tracking System. VSRS tracks by volunteer the training received, service activities and hours given to clients. The Interim Probation System tracks approximately 10,000 active probationers, their classifications, counselors, discharge dates and revocations, if applicable.

PLANNING AND RESEARCH SECTION

GOAL - To support management in the process of developing goals, action plans, and strategies.

Concurrent with its directives to establish the Division of Organization Development, the Department recognized the need to establish an autonomous section for planning and research. The section was initiated in April with the appointment of an Acting Director and formally established in June with the appointment of a Director to supervise three criminal justice

planners and a research analyst. The planning staff meets its own goal through integral contact and consultation with all Divisions of the Department.

Recent experience with administrative planning indicates that it is most effective when the planning process itself involves managers who will be responsible for implementation. To this end, the Department now views all managers as planners. The planning staff, then, provides technical assistance to managers in the notation and achievement of their own organizational goals. This technical assistance is available to individuals, groups or ad hoc committees and may involve problem identification, facilitation for identifying solutions, strategies for implementation. Further technical assistance may involve collection and analysis of specific project data.

The Executive Management staff utilized the Planning section in the design and development of the departmental planning process. Its purpose is twofold: to incorporate input from all managers and to provide a mechanism for relating planning strategies to everyday responsibilities.

Substantial progress has been made in implementation of action plans for the Planning and Research section for FY 1979-80. The departmental planning process has been initiated at all managerial levels in conjunction with budget planning and review. The policy for using and monitoring the planning process on a continual basis has been drafted. A systematic method for data collection and analysis is under way. The policy that assists managers in the development of their own policies and procedures has been implemented and revised according to their recommendations. Through an approved LEAA grant, the Planning section can provide technical assistance to managers for the development of crucial policies and the establishment of minimum standards for correctional programs. A centralized system for responding to information requests from the Administration, other agencies, other states, and the legislature has been established. These responses, centrally filed and recorded, will provide an important data base for departmental use.

STAFF DEVELOPMENT AND TRAINING SECTION

GOAL - To coordinate planning, delivery, and evaluation of programs which provide skills and knowledge relative to job performance.

Concurrent with the establishment of the Division of Organization Development, the training element within the Department received new impetus and direction. Paramount to the goals of improving the quality of work life and increasing productivity, training has risen in priority throughout the Department. This has affected the scheduling of personnel and the content and delivery of training materials. Research into more effective staffing improved utilization of resources, and redefinition of program goals has enabled the Department to provide a higher level of training.

Implementation of the mandated Management Supervisory Training Program promulgated by the Department of Personnel adds a new dimension to State employee professionalism. Delivered on site by Department employees, the program is aimed at improving the quality of work life and productivity of the staff.

The primary training resource for the Department is the Tennessee Corrections Institute (T.C.I.). Independent of the Department of Correction, it is governed by a seven-member board, including two Correction managers. Conceived and operated as a non-resident academy, T.C.I. provides basic training for all correctional officers, dormitory supervisors, counselors and chaplains within the first six months of their tenure. Additionally, the Institute provides some in-service training and has recently undertaken the development of several new specialized courses.

While primary responsibility for training support and implementation lies with the local program manager, the delivery of material and degree of skill proficiency attained in all but basic training are the responsibility of the designated unit trainer. These individuals are charged with providing a full curriculum of training courses which satisfy all mandated requirements and local program needs. Time not spent in classroom instruction is used in evaluating feedback and identifying and acquiring other resources of training.

Responsible for the monitoring of the Department's success in accomplishing training goals and action plans, the Training section deals with five areas of training effort: (1) Basic Training, (2) Unit Orientation, (3) On-The-Job Training (OJT), (4) In-Service Training, and (5) Out-Service Training. Continuous review and evaluation of training initiatives and plans is needed to assure the training is germane to the needs of the Department.

VOLUNTEER SERVICES SECTION

GOAL - To coordinate planning, implementation, and evaluation of community volunteer involvement which complement and supplement Department of Correction services.

Volunteers have been involved in the judicial and correctional process since statehood. Through organized efforts, volunteers continue to advocate for greater citizen participation in all phases of the correctional process.

The current administration recognizes the value of volunteer participation in the correctional system and has expanded the administrative coordination of volunteer services from the eight probation and parole regions to all prisons and juvenile institutions. The wardens and institution directors have appointed a full-time or part-time volunteer coordinator to manage the services provided through volunteers. All coordinators are provided administrative supervision by the Director of Volunteer Services.

To evaluate the extent of volunteer supportive services, a computer based record keeping system has been implemented. By July, 1980, this system was fully operative in all eight regions and in three institutions. Voluntary service hours are documented in this system under approximately forty "job codes". Analysis of the data provides management with information such as data necessary for the projection of volunteer recruitment and training needs.

To assist in maximizing the effective utilization of volunteers, a training manual is currently being developed which will provide volunteers summary knowledge of the correctional and justice systems.

Managers within the Department use volunteers for both needed professional services (job training, counseling, tutoring, and recreation) and non-professional services (transportation, visitation, correspondence). Coordinators of Volunteer Services use a variety of media, professional and informal contacts to assist management in mobilizing existing community resources to meet departmental needs.

VOLUNTEER SERVICE ACTIVITY BY REGION (FY 79-80)

# HOURS/# VOLUNTEERS BY LOCATION * / SERVICE CATEGORY	BLEDSOE COUNTY REGIONAL CORRECTIONAL FACILITY	CENTRAL OFFICE	DELTA REGION	EAST TENNESSEE REGION	FIRST TENNESSEE REGION	HALFWAY INN	KNOXVILLE COMMUNITY SERVICE CENTER	MID-CUMBERLAND REGION	SOUTH CENTRAL REGION	SOUTH EAST REGION	SPENCER YOUTH CENTER	TAFT YOUTH CENTER	UPPER CUMBERLAND REGION	WEST TENNESSEE REGION	ROW TOTAL
One-To-One/Visitor			174/9	2310/39	1962/35	8/1			50/9	281/4	844/75	2/1	140/11	200/15	5971/199
Caseload Assistant			149/3	3802/28	1429/9			1890/16	474/6		591/6		143/3		8478/71
Tutor			48/4	16/3	435/15	18/2		87/5	109/5	361/2	18/1		179/21	16/1	1287/59
Classroom Aide					38/2								30/2		68/4
Pen Pal				35/3							442/78			11/1	488/82
Recreation				69/5	3/1			111/2	4/1	4/1	41/4				232/14
Transportation				68/15	7/1				36/4	111/4			17/3		239/27
Host Family				51/4	1942/6				1018/6	6774/18	798/2				10583/36
Clerical			14/1	4/1				216/5	26/2		81/1		531/6	10/1	882/17
Legal Aid										1/1	1693/34				1694/35
Medical				12/3	51/3										63/6
Professional Services				5/2						178/5					183/7
Group Facilitator				7/1		8/1			115/2				2/1	4/1	136/6

VOLUNTEER SERVICE ACTIVITY BY REGION (FY 79-80) (Continued)

# HOURS/# VOLUNTEERS BY LOCATION / SERVICE CATEGORY	BLEDSOE COUNTY REG CORRECTIONAL FAC	CENTRAL OFFICE	DELTA REGION	EAST TENNESSEE REGION	FIRST TENNESSEE REGION	HALFWAY INN	KNOXVILLE COMM SERVICE CENTER	MID-CUMBERLAND REGION	SOUTH CENTRAL REGION	SOUTH EAST REGION	SPENCER YOUTH CENTER	TAFT YOUTH CENTER	UPPER CUMBERLAND REGION	WEST TENNESSEE REGION	ROW TOTAL
Employment				6/1	100/2					20/2			2/2		128/7
Vocational Training	6/2														6/2
Religious	36/17				72/2	104/2	95/2		29/1	17/1	2113/41	10/3			2476/69
Church Releasee Sponsorship				446/5	151/8				182/5						779/18
Birthday									6/1		303/12				309/13
Home Baked Goods					8/1						127/5		7/2	14/2	156/10
Clothing				14/2					11/3		447/4		2/2		474/11
Library							46/1								46/1
Entertainment	2/5				8/3				2/1	13/2	110/3	2/7			137/21
Pre-Sentence Investigation			322/5	37/1									16/2		375/8
Administration				255/15	11/2						808/27		158/24	23/6	1255/74
Volunteer Management/ Support		108/1	2/2	4893/18	80/5			8/3	308/24		345/17			13/2	5757/72
Material Donor				47/21					2/1				13/6		62/28
Financial Contributor			NA/2	5/2	NA/2			NA/1	NA/1	NA/3	NA/126				5/137
Holiday			90/11						24/8	4/24	212/11				330/54
Alcoholics Anonymous	22/3		10/2				580/3		99/1		74/8		4/2		789/19
Jaycees	17/3											8/4			25/7
Narcotics Anonymous											74/9				74/9
Family Support									156/2						156/2
Other			2/1												2/1
COLUMN * TOTAL	83/30	108/1	811/40	12,082/169	6,297/97	138/6	721/6	2,312/32	2,651/83	7,764/67	9,121/464	22/15	1,244/87	291/29	43,645/1,126

*Volunteers may have provided services in more than one service category.
(Other service activities that had no recorded hours during FY 79-80 are Marriage Counseling, Shopping Services, Classification, Seventh Step, Lifer's Club, Court Monitor, and Alternative Service.)

ORGANIZATION DEVELOPMENT

(PURPOSE)

To provide developmental support services to maximize economy, efficiency, and effectiveness.

(GOALS)

Internal Audit
To examine and evaluate program and fiscal operations of the department at the direction of the Commissioner.

Management Information Systems
To develop systems for maintenance, retrieval, and analysis of information necessary for efficient management of the department.

Planning
To support management in the process of developing goals, objectives, and strategies.

Training
To coordinate planning, delivery, and evaluation of programs which provide skills and knowledge relative to job performance.

Volunteer Services
To coordinate planning, implementation, and evaluation of community volunteer involvement which complement and supplement Department of Correction services.

(ACTION PLANS)

-To review all previous audits for compliance by September, 1980, and follow up on an on-going basis all audit exceptions to insure implementation of corrective measures.

-To assist managers in the development of program standards for adult community based programs and develop and implement a system for monitoring programs against established standards by end FY 80-81.

-To conduct partial fiscal and program audits of each element of the department on an annual basis.

-To conduct audits of security staffing patterns for all adult facilities by June, 1981, and for all other institutions by June, 1982.

-To perform special assignments and/or investigative audits as required.

-To develop a department-wide systems check with reference to any significant audit exception by July, 1981.

-To re-distribute necessary workload, write procedures for all work and cross-train all employees in Records and Information Systems by August 1, 1980.

-To implement the Trust Fund Computer System in all institutions, tracking of criminal injuries compensation fund via the trust fund system by September 1, 1980.

-To maintain the Volunteer Services Information System - on-going.

-To include all jail cases, paroles and probationers in the OBSCIS System by September 1, 1980.

-To develop a Juvenile Information System by June, 1982.

-To develop a system for the coordination and control of case records and administration records in Adult and Youth Services by June, 1981.

-To establish central control of the calculation of sentences by December, 1980.

-To establish a planning process by June, 1981.

-To identify pertinent data which needs to be collected and compiled for analysis on routine basis by December, 1980.

-To standardize by 80% policies and procedures by January, 1981, to update index annually, and to maintain policies and procedures manual on an on-going basis.

-To develop a system for measuring utility of management information - on-going.

-To develop grant proposals with managers and locate resources based on department priorities - on-going.

-To develop, publish, distribute reports as requested by the administration.

-To provide planning and research support services to all divisions upon request.

-To develop an administrative records system by October, 1980.

-To achieve a maximum turn-around of 30 days for all training requests.

-To report monthly by program the number of of employees who are delinquent to T.C.I. Training and assure reduction to zero by October, 1980.

-To coordinate the development and periodic review of a standard orientation training package for use by June, 1981.

-To coordinate the development and periodic review of training plans for all class specifications for use by June, 1982.

-To coordinate the acquisition of training resources to meet the special needs of the department.

-To develop rules, regulations, and policies for staff development and training by June, 1981.

-To coordinate the development of an on-going training program beginning in August, 1980 for training coordinators, to assure T.C.I. certification.

-To coordinate development and delivery of training in support of new policies and manuals as they are published.

-To coordinate the resources necessary to provide 40 hours in-service training for all employees by July 1, 1981.

-To establish a correctional resource library by January, 1981.

-To establish planning processes, including Department of Correction staff and local citizens, to review all volunteer service programs for compliance with department goals by June, 1981.

-To apprise Department of Correction management staff of services provided by volunteers.

-To advise management of opportunities for integration of volunteer services into department programs.

-To publish and distribute a policies and procedures manual by June, 1981.

-To incorporate into all programs the V.S.R.S. as a mechanism for recording citizen involvement by June, 1982.

-To establish minimum training standards for all volunteers by June, 1981.

-To develop a volunteer training plan and manual by June, 1981.

-To identify and utilize both local and statewide resources for bringing volunteer opportunities to the attention of the public.

-Where feasible, to develop evaluation methods to measure effectiveness of volunteer involvement by June, 1982.

DIVISION OF ADMINISTRATION

The Division of Administration encompasses the supervision of three Central Office services: Fiscal Services, Engineering, and Personnel. Under the direction of the Assistant Commissioner of Administration, they provide guidance and assistance to all program areas in matters relating to procedural uniformity.

FISCAL SERVICES SECTION is responsible for the financial administration of the Department. Procedures are conducted in accordance with legal requirements, policies and procedures of the State Department of Finance and Administration and Comptroller of the Treasury. This section is also responsible for reviewing grants from Federal and other agencies; development and monitoring of allotments; implementation and monitoring accounting systems; reviewing purchase orders, vouchers, and contractual arrangements.

The section is responsible for the preparation of the annual budget request for the Department. Budget requests are prepared internally by allotment codes and submitted to the Department of Finance and Administration, Division of Budget, for review and approval. These requests are further analyzed and submitted for approval to the General Assembly as part of the Governor's budget.

The management of the Department's $90,977,853.00 budget is accomplished through the fiscal and administrative staffs of each Division, operating within the guidelines of the Fiscal Services section.

ENGINEERING SERVICES SECTION's primary function is to implement the capital outlay projects as approved by the legislature. This includes all new construction and renovation of existing facilities, both youth and adult. All projects must be approved by the State Building Commission.

Another function of this section is to supervise the general maintenance and upkeep of the physical facilities and utilities at all institutions. This includes the operation of water, sewage and power plants to insure compliance with State and Federal laws.

It is the responsibility of this office to prepare plans and specifications for force account projects, which are performed by maintenance personnel and residents at various institutions. These projects are supervised and inspected by this section for conformity to plans and specifications.

This section is also responsible for checking and approving all items on requisition for purchase and expenditures pertaining to maintenance at each institution. Any request for additions, deletions, or modifications to a physical plant are submitted to this office by the respective institutions for approval.

COMPLETED PROJECTS - FY 1979-80

1) Regional Correctional Facility
Pikeville, Tennessee

2) Upgrade to Meet Fire Codes - Phase II
All Facilities

3) Upgrade Water Treatment Plants
Taft Youth Center
Turney Center for Youthful Offenders

4) Reroof Supply Building & Chapel
Tennessee State Prison

5) Upgrade Tennessee State Industries to Meet OSHA Requirements
Tennessee State Prison

6) Dormitory
DeBerry Correctional Institute
Turney Center for Youthful Offenders

7) Repairs to Water Plant
Brushy Mountain Prison

8) Replace Aerator
Fort Pillow State Farm

9) Upgrade Powerhouse
Brushy Mountain Prison

10) Reroof Clement Hall
Spencer Youth Center

11) Reroof Main Dormitory
Tennessee Youth Center

12) Reroof Main Dormitory
Taft Youth Center

PERSONNEL SERVICES SECTION is responsible for administering the personnel policies and procedures promulgated by the Tennessee Department of Personnel to the Department's 4,432 employees. Personnel management accounts for over 60 percent of the total departmental expenditures. The section's goal is the development of a staff capable of making correctional services more effective, efficient, and economical.

The duties of the section include: salary administration of twenty-four budget codes, supervision of promotion boards, maintenance of leave and attendance records, supervision of Civil Service and grievance procedures, coordination of employee relations, and the management of the employee insurance program. The number of departmental employees has increased by 669 during the Fiscal Years of 1979-80, due primarily to the staffing of 3 adult facilities. Excluding certain key management positions, Civil Service was fully implemented on November 1, 1976. Since 1973, the section has instituted a bi-monthly payroll system and has computerized all personnel payroll, leave and attendance data.

FULL TIME EMPLOYEES-SALARY RANGE/ETHNIC STATUS
(AS OF SEPTEMBER 30, 1980)

	ANNUAL SALARY RANGES IN THOUSANDS			TOTAL	
	6.0 - 9.9	10.0 - 15.9	16.0 - 25.0	#	%
Agency-Wide Totals					
Minority Male	20	564	28	612	16.4
Minority Female	46	160	7	213	5.7
Non-Minority Male	76	1,937	190	2,203	58.8
Non-Minority Female	204	479	33	716	19.1
TOTAL	346	3,140	258	3,744	100.0

ADULT & YOUTH INSTITUTIONS
EMPLOYEE-RESIDENT RATIO
(JUNE, 1980)

	ADMINISTRATION		TREATMENT		SECURITY		TOTAL	
	# STAFF	RATE PER 100 RESIDENTS	# STAFF	RATE PER 100 STAFF	# STAFF	RATE PER 100 RESIDENTS	# STAFF	RATE PER 100 RESIDENTS
Adult Institutions	444	7.58	366	6.25	1,631	27.85	2,442	41.69
Youth Institutions	206	24.24	252	29.65	307	36.12	765	90.00

ADMINISTRATION

(PURPOSE)

The purpose of the Division of Administration is to provide control, coordination, and operational support for departmental activities to maximize economy, efficiency, and effectiveness.

(GOALS)

Fiscal Services
To coordinate the development of the operating budget, provide on-going financial analyses and assure compliance with fiscal requirements.

Personnel
To analyze and monitor personnel functions for compliance with regulations.

Engineering & Planning
To coordinate the development of the capital outlay budget, implement capital outlay projects, provide engineering support services, and monitor maintenance of physical structures.

General Services
To provide general support services which cut across divisions, have fiscal implications, and don't fit elsewhere.

(ACTION PLANS)

-To establish an intra-departmental budget hearing system for Fiscal Year 1981.

-To reduce the turn around on purchasing order by 10% by December 1, 1980.

-To coordinate the cost reduction program to reduce operating cost by 7% during Fiscal Year 1981.

-To establish and implement a standardized personal property accounting and receipting system for the Department of Correction by January 1981.

-To evaluate all fiscal operations to determine compliance with State accounting procedures by June 30, 1981.

-To review all personnel classifications by July 1, 1981 to determine appropriate adjustments.

-To conduct an active recruiting program for all positions with emphasis on medical, security, and clerical during Fiscal Year 1981.

-To establish and implement an Affirmative Action Plan for the Department of Correction on or before June, 1980.

-To reduce turnover rate by 5% by the end of the Fiscal Year (80-81).

-To develop an intra-departmental newsletter by October 1, 1980.

-To evaluate and develop career ladders for security and treatment staff by June 30, 1981.

-To analyze all job functions to determine the proper distributions of workload, and the need for cross-training by January, 1982.

-To reduce the construction cost for the department by 20% on or before June 30, 1981.

-To complete a comprehensive facility evaluation study for the department by January 1, 1981.

-To provide inhouse design for small force account projects commencing September 1, 1980.

-To inventory vehicles and equipment used for construction activities and to centralize control of deployment and maintenance of equipment by January, 1981.

-To prescribe the preventive maintenance program, to coordinate and advise its application by June, 1981.

-To expedite the activities of the construction crew to insure the completion of all projects within the designated time frame.

-To complete a comprehensive food service study of the department by February 1, 1981.

-To increase the efficient travel and transportation by all divisions as an on-going process. (Not to exceed FY 81 allocation)

-To increase employment opportunities for minimum security inmates in other State agencies by July 1, 1981.

-To complete the evaluation of the present work programs in the adult institutions by March 1, 1981.

-To devise and maintain a system for overall resource management by July, 1981.

-To coordinate and manage the operation of the central office. (On-going)

-To establish effective work measurements for all Department of Correction job positions.